

**CLINTON OFFICE**

1307 E. Townsend Rd.  
Saint Johns, MI 48879-9036  
(989) 224-2195

**GRATIOT OFFICE**

151 Commerce Dr.  
Ithaca, MI 48847-1627  
(989) 875-3681

**MONTCALM OFFICE**

615 N. State St.  
Stanton, MI 48888-9702  
(989) 831-5237

|                         |               |               |               |
|-------------------------|---------------|---------------|---------------|
| <b>BOARD OF HEALTH:</b> | Bruce DeLong  | George Bailey | Adam Petersen |
|                         | Nicole Fickes | Steven Sopocy | Matt Murray   |

MID-MICHIGAN DISTRICT HEALTH DEPARTMENT (MMDHD)  
BOARD OF HEALTH  
REGULAR MEETING  
at  
**Montcalm Office, Stanton, Michigan**  
**Conference Rooms A & B**

**Wednesday, July 22, 2026**  
**8:30 a.m.**

**AGENDA**

*We take action to protect, maintain, and improve the health of our community.*

Pledge of Allegiance

A. AGENDA NOTES, REVIEW, AND REVISIONS:

1.

B. CONSENT ITEMS:

1. Meeting Minutes

- a. Michigan Association for Local Public Health (MALPH) Board of Directors Meeting held June 8, 2026 – **Unavailable.**
- b. Mid-Michigan District Board of Health (BOH) Meeting held June 24, 2026– **Included.**

2. Communications

C. PUBLIC COMMENTS:

*Limit three minutes per person*

D. BRANCH OFFICE EMPLOYEES:

E. COMMITTEE REPORTS:

1. Finance Committee: George Bailey, Chair

- a. MMDHD Expenses for June 14 through July 11, 2026 – **Included.**
- b. MMDHD's Monthly Balance Sheet, Revenue and Expenditure Report for June 2026 – **Included.**
- c. Health Promotion Coordinator Position – **Included.**
- d. MERS Actuarial – **Included**
- e. Medical Director's Contract – **Included.**
- f. FY 26/27 Fiscal Year Budget – **Handout.**
- g. FY 26/27 Fee Schedule– **Handout.**

2. Personnel Committee: Nicole Fickes, Chair

- a. T214 Negotiations Update

3. Program Committee: Matt Murray, Chair

F. MEDICAL DIRECTOR'S REPORT: Jennifer Morse, M.D., MPH, FAAFP

- 1. Ebola (Bundibugyo Virus Disease) Outbreak– **Included.**

G. HEALTH OFFICER'S REPORT: Mari E. (Liz) Braddock

- 1. Health Officer's Report – **Included.**
- 2. Quarterly Service Report (QSR) Third Quarter FY 25/26 – **Included.**
- 3. Kids Falling Behind Report – **Included.**

H. OLD BUSINESS:

I. NEW BUSINESS:

- 1. Cyclosporiasis Statewide Outbreak
- 2. Emerging Issues

J. LEGISLATIVE ACTION:

K. INFORMATIONAL ITEMS:

1. Mid-Michigan District BOH Action Items, June 2026 – **Included.**
2. MMDHD Staffing Report – **Included.**

L. RELATED NEWS ARTICLES AND LINKS: –

|                         |               |               |               |
|-------------------------|---------------|---------------|---------------|
| <b>BOARD OF HEALTH:</b> | Bruce DeLong  | George Bailey | Adam Petersen |
|                         | Nicole Fickes | Steven Sopocy | Matt Murray   |

## **Board of Health (BOH) Synopsis of Actions Needed**

### July 22, 2026 Regular Meeting

|                 |                                                                                                                                                  |
|-----------------|--------------------------------------------------------------------------------------------------------------------------------------------------|
| Item A. 1.      | <b>AGENDA NOTES, REVIEW, AND REVISIONS</b>                                                                                                       |
|                 | Motion to accept the agenda as presented.                                                                                                        |
| Item B. 1. & 2. | <b>CONSENT ITEMS (MEETING MINUTES &amp; COMMUNICATIONS)</b>                                                                                      |
|                 | Motion to accept Meeting Minutes B. 1. a. and b. and place on file.                                                                              |
| Item E. 1. a.   | <b>EXPENSES FOR JUNE 14 THROUGH JULY 11, 2026</b>                                                                                                |
|                 | Motion to approve payment of the Mid-Michigan District Health Department's Expenses for June 14, through July 11, 2026, totaling \$1,097,950.13. |
| Item E. 1. b.   | <b>BALANCE SHEET, REVENUE AND EXPENDITURE REPORT FOR JUNE 2026</b>                                                                               |
|                 | Motion to approve and place the Balance Sheet, Revenue and Expenditure Report for June 2026 on file.                                             |
| Item E. 1. c.   | <b>HEALTH PROMOTION COORDINATOR POSITION</b>                                                                                                     |
|                 | Motion to approve the reposting of the position as a Health Promotion Coordinator.                                                               |
| Item E. 1. e.   | <b>MEDICAL DIRECTOR'S CONTRACT</b>                                                                                                               |
|                 | Motion to approve and authorize the board chairperson to sign the Medical Director's contract.                                                   |
| Item F.         | <b>MEDICAL DIRECTOR'S REPORT – EBOLA</b>                                                                                                         |
|                 | Motion to accept and place on file the Medical Director's Report.                                                                                |

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#### BOARD OF HEALTH:

Bruce DeLong  
Nicole Fickes

George Bailey  
Steven Sopocy

Adam Petersen  
Matt Murray

Draft

### MID-MICHIGAN DISTRICT HEALTH DEPARTMENT (MMDHD)

#### BOARD OF HEALTH

#### REGULAR MEETING

at

**Gratiot Office, Ithaca, Michigan**

**Wednesday, June 24, 2026**

**9:00 a.m.**

#### MINUTES

*We take action to protect, maintain, and improve the health of our community.*

#### Members Present:

Adam Petersen, Chairperson; George Bailey, Vice Chairperson;  
Steven Sopocy, Nicole Fickes and Matt Murray

#### Members Absent:

Bruce DeLong

#### Staff Present:

Mari E. (Liz) Braddock, Health Officer; Melissa Selby, Director of Administrative Services; Jennifer E. Morse, MD, MPH, FAAFP, Medical Director; Lonnie Smith, Director of Environmental Health (EH); Krishna Santana, Board Secretary

#### Staff Absent:

Sarah Doak Director of Community Health and Education Division (CHED)

#### Guests:

None

Adam Petersen, Chairperson, called the Regular Meeting of the Mid-Michigan District Board of Health (BOH) to order at 9:00 a.m. on Wednesday, June 24, 2026, at the Gratiot Office of the MMDHD, Ithaca, Michigan.

The Pledge of Allegiance was led by A. Petersen.

#### A. AGENDA NOTES, REVIEW, AND REVISIONS:

Petersen asked if there were any additions to the agenda.

**Motion made by G. Bailey and seconded by M. Murray to accept the agenda as presented. Motion carried.**

B. CONSENT ITEMS:

1. Meeting Minutes

- a. Michigan Association for Local Public Health (MALPH) Board of Directors Meeting held May 11, 2026
- b. Mid-Michigan District BOH Meeting held May 27, 2026

**Motion made by S. Sopocy and seconded by M. Murray to accept Meeting Minutes B. 1. a. and b. and place on file. Motion carried.**

2. Communications

- a. Award Letter – HIV Prevention
- b. Special WIC Breastfeeding Peer Counseling Funding FY2027

L. Braddock reviewed the award letter for the board.

C. PUBLIC COMMENTS: - None.

D. BRANCH OFFICE EMPLOYEES: - None.

E. COMMITTEE REPORTS:

1. Finance Committee – George Bailey, Chairperson

- a. MMDHD's Expenses for May 17 through June 13, 2026

The expenses were reviewed for the board.

**Motion made by G. Bailey and seconded by M. Murray to approve payment of the MMDHD's Expenses for May 17 through June 13, 2026, totaling \$575,036.53. Motion carried.**

- b. MMDHD's Monthly Balance Sheet, Revenue and Expenditure Report for May 2026

G. Bailey told the board the information was included in the packet and asked for any questions.

**Motion made by G. Bailey and seconded by M. Murray to accept the Balance Sheet, Revenue and Expenditure Report for May 2026 and place on file. Motion carried.**

c. Hepatitis C Labs and Fees

L. Braddock told the board there are lab fees that need to be added, these are in addition to the Hepatitis C labs and fees discussed last month.

**Motion made by S. Sopocy and seconded by M. Murray to authorize the agency to add the lab testing services and fees as proposed. Motion carried.**

d. Health Educator Position

L. Braddock informed the Board that the agency would like to add a new Health Educator position focusing on harm reduction, funded through an award from MDHHS. She noted that Dr. Morse presented on the need for harm reduction services late last year. This grant-funded position would provide harm reduction services across all three counties. Approval is requested for the position in Fiscal Year 2026, after which it will be incorporated into the Fiscal Year 2027 budget.

**Motion made by G. Bailey and seconded by N. Fickes to approve the addition of a new health educator position. Motion carried.**

2. Personnel Committee – Nicole Fickes, Chairperson

a. T214 Negotiations

N. Fickes informed the Board that the parties have met and are currently in the information-gathering stage of negotiations. The next meeting is scheduled for June 29, 2026.

3. Program Committee –Matt Murray, Chairperson – No Report.

F. MEDICAL DIRECTOR'S REPORT: Jennifer E. Morse, MD, MPH, FAAFP

1. Hantavirus

M. Morse reviewed her report with the Board, explaining that Hantavirus and related viruses are spread through contact with rodent feces. She recommended increasing education on proper rodent prevention and safe cleanup practices, particularly for individuals working in high-risk occupations and public areas. She also encouraged support for One Health initiatives, which promote a balanced approach to the health of people, animals, and ecosystems.

**Motion to approve and place on file the Medical Directors report made by G. Bailey seconded by S. Sopocy. Motion carried.**

G. HEALTH OFFICER'S REPORT: Mari E. (Liz) Braddock

1. Health Officer's Report – Refer to New Business.

H. OLD BUSINESS: - None.

I. NEW BUSINESS:

1. Special Finance Committee Meeting

With the budget scheduled for presentation next month, the Board decided not to hold a special meeting. Instead, the budget will be presented to the full Board in July, with a vote scheduled for August.

2. Vertigrid

L. Smith explained Vertigrid, a new technology being presented to the Health Department for potential use within the district. He noted that while new technologies are typically reviewed by the Program Committee, he did not believe committee approval was necessary in this case because Vertigrid would only be used as an alternative system when no size reduction is required. He then reviewed the process for its use. This item was presented for informational purposes only, and no Board action was required.

3. EGLE Well Construction Unit Hearing

L. Braddock told the board there will be a compliance hearing concerning a local installer that the EH department supervisors and Director will be attending.

4. New PFAS Site – Clinton County

There is a new PFAS site in Clinton County, L. Smith said there was a meeting concerning a site at the old Granger landfill, they are currently in the process of monitoring wells in the surrounding areas.

5. Emerging Issues

Referring to the harmful algal blooms previously investigated within the district; L. Braddock showed education material to the Board including collapsible dog bowls provided by MDHHS for distribution to remind pet owners that dogs can become ill if they enter waters when harmful algal blooms are present. She also shared tick removal kits assembled by the agency for distribution to clients as a tool to educate and prevent Lyme disease carried by ticks.

J. LEGISLATIVE ACTION:

L. Smith reported to the board concerning the septic bill, and at this time nothing has been finalized.

K. INFORMATIONAL ITEMS:

1. Mid-Michigan District BOH Action Items, May 2026
2. MMDHD Staffing Report

L. RELATED NEWS ARTICLES AND LINKS: <https://www.mmdhd.org/2026-board-of-health/>

1. Public Health Advisory: Harmful Algal Bloom Confirmed at Lake Ovid (Sleepy Hollow State Park)
2. Public Health Advisory: Harmful Algal Bloom Suspected at Hubscher Park
3. Toxic Algal Bloom Advisory Issued at Hubscher Park – *Gratiot County Herald* – June 4, 2026

M. AGENCY NEWSLETTER: - Access [2025 Annual Report](#) - <https://heyzine.com/flip-book/0fdb86d78e.html>

**There being no further business to come before the Board, G. Bailey made a motion to adjourn, seconded by, M. Murray the meeting adjourned at 9:40 a.m.**

Respectfully Submitted,

Krishna Santana, Board Secretary  
For Adam Petersen, Chairperson  
Mid-Michigan District Board of Health

**MONTHLY EXPENSES FOR  
June 14, 2026 - July 11, 2026**

|                     |                  |                  |                            |
|---------------------|------------------|------------------|----------------------------|
| <i>EV 2089</i>      | <i>6/24/2026</i> | <i>\$</i>        | <i>340,915.05</i>          |
| <i>EV 2090</i>      | <i>7/8/2026</i>  | <i>\$</i>        | <i>757,035.08</i>          |
| <b><i>TOTAL</i></b> |                  | <b><i>\$</i></b> | <b><i>1,097,950.13</i></b> |

# Mid-Michigan District HEALTH DEPARTMENT

CLINTON • GRATIOT • MONTCALM

Expense Voucher #

2089

6/24/2026

## Payables

|                     |                              |               |
|---------------------|------------------------------|---------------|
| 110168-110185       | Acumatica Checks             | \$ 161,083.03 |
| ACH000284-ACH000291 | Acumatica EFT & ACH Payments | \$ 15,860.81  |

## Payroll

|                                |               |
|--------------------------------|---------------|
| Ameriprise NBS                 | \$ 125.00     |
| Nationwide                     | \$ 1,575.00   |
| MERS 457                       | \$ 3,105.00   |
| MISDU                          | \$ 285.29     |
| EFT Payroll Taxes              | \$ 39,131.74  |
| Direct Deposit Payroll         | \$ 113,706.11 |
| Direct Deposit HSA             | \$ 5,885.41   |
| State of Michigan Unemployment |               |

## Fees

|                          |           |
|--------------------------|-----------|
| Huntington e-Banking fee | \$ 157.66 |
| Huntington Bank Interest |           |

**TOTAL**

**\$ 340,915.05**

**AP Payment Register**

Company/Branc MMDHD

Date From: 6/14/2026

Date To: 6/23/2026

Date: 6/23/2026 3:16 PM

User: Ashley Tate

| Account   | Currency    | Description         |             |                    |                 |                             |                |                       |        |
|-----------|-------------|---------------------|-------------|--------------------|-----------------|-----------------------------|----------------|-----------------------|--------|
| CASH AP   | USD         | CASH ACCOUNT FOR AP |             |                    |                 |                             |                |                       |        |
| Doc. Type | Ref. Number | Payment Ref.        | Status      | Date               | Vendor          | Vendor Name                 | Doc. Balance   | Orig. Doc. Amount     |        |
| Payment   | 003934      | 110168              | Closed      | 6/23/2026          | FOUR01          | 4IMPRINT, INC               | 0.00           | 703.35                |        |
| Doc. Type | Ref. Number | Branch              | Vendor Ref. | Description        | Original Amount | Currency                    | Discount Taken | Amount Paid           |        |
| Bill      | 006206      |                     | 15170108    | TICK TWEEZERS      | 703.35          | USD                         | 0.00           | 703.35                |        |
|           |             |                     |             |                    |                 |                             |                | Document Total:       | 703.35 |
|           |             |                     |             |                    |                 |                             |                | Payment Method Total: | 703.35 |
|           |             |                     |             |                    |                 |                             |                | Cash Account Total:   | 703.35 |
| CASH AP   | USD         | CASH ACCOUNT FOR AP |             |                    |                 |                             |                |                       |        |
| Doc. Type | Ref. Number | Payment Ref.        | Status      | Date               | Vendor          | Vendor Name                 | Doc. Balance   | Orig. Doc. Amount     |        |
| Payment   | 003932      | 110169              | Closed      | 6/23/2026          | ALPH01          | ALPHA FAMILY CENTER         | 0.00           | 300.00                |        |
| Doc. Type | Ref. Number | Branch              | Vendor Ref. | Description        | Original Amount | Currency                    | Discount Taken | Amount Paid           |        |
| Bill      | 006215      |                     | July 2026   | July 2026 Rent: 70 | 300.00          | USD                         | 0.00           | 300.00                |        |
|           |             |                     |             |                    |                 |                             |                | Document Total:       | 300.00 |
|           |             |                     |             |                    |                 |                             |                | Payment Method Total: | 300.00 |
|           |             |                     |             |                    |                 |                             |                | Cash Account Total:   | 300.00 |
| CASH AP   | USD         | CASH ACCOUNT FOR AP |             |                    |                 |                             |                |                       |        |
| Doc. Type | Ref. Number | Payment Ref.        | Status      | Date               | Vendor          | Vendor Name                 | Doc. Balance   | Orig. Doc. Amount     |        |
| Payment   | 003944      | 110170              | Closed      | 6/23/2026          | CHILD01         | CHILD ADVOCACY              | 0.00           | 200.00                |        |
| Doc. Type | Ref. Number | Branch              | Vendor Ref. | Description        | Original Amount | Currency                    | Discount Taken | Amount Paid           |        |
| Bill      | 006216      |                     | July 2026   | July 2026 Rent     | 200.00          | USD                         | 0.00           | 200.00                |        |
|           |             |                     |             |                    |                 |                             |                | Document Total:       | 200.00 |
|           |             |                     |             |                    |                 |                             |                | Payment Method Total: | 200.00 |
|           |             |                     |             |                    |                 |                             |                | Cash Account Total:   | 200.00 |
| CASH AP   | USD         | CASH ACCOUNT FOR AP |             |                    |                 |                             |                |                       |        |
| Doc. Type | Ref. Number | Payment Ref.        | Status      | Date               | Vendor          | Vendor Name                 | Doc. Balance   | Orig. Doc. Amount     |        |
| Payment   | 003933      | 110171              | Closed      | 6/23/2026          | COHL01          | COHL, STOKER & TOSKEY, P.C. | 0.00           | 512.50                |        |
| Doc. Type | Ref. Number | Branch              | Vendor Ref. | Description        | Original Amount | Currency                    | Discount Taken | Amount Paid           |        |
| Bill      | 006231      |                     | 59058       | 5.2026 services    | 512.50          | USD                         | 0.00           | 512.50                |        |
|           |             |                     |             |                    |                 |                             |                | Document Total:       | 512.50 |
|           |             |                     |             |                    |                 |                             |                | Payment Method Total: | 512.50 |
|           |             |                     |             |                    |                 |                             |                | Cash Account Total:   | 512.50 |

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| Doc. Type | Ref. Number | Payment Ref. | Status | Date      | Vendor | Vendor Name                      | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|-----------|--------|----------------------------------|--------------|-------------------|
| Payment   | 003942      | 110172       | Closed | 6/23/2026 | COMP02 | COMPLETE GENERATOR SOLUTIONS LLC | 0.00         | 560.00            |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description       | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|-------------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006223      |        | i20006044   | Work order # 1211 | 560.00          | USD      | 0.00                  | 560.00      |
|           |             |        |             |                   |                 |          | Document Total:       | 560.00      |
|           |             |        |             |                   |                 |          | Payment Method Total: | 560.00      |
|           |             |        |             |                   |                 |          | Cash Account Total:   | 560.00      |

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| Doc. Type | Ref. Number | Payment Ref. | Status | Date      | Vendor | Vendor Name               | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|-----------|--------|---------------------------|--------------|-------------------|
| Payment   | 003935      | 110173       | Closed | 6/23/2026 | HEDG01 | HEDGEROW SOFTWARE US, INC | 0.00         | 9,000.00          |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description        | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|--------------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006232      |        | SDL-002237  | July 1 - September | 9,000.00        | USD      | 0.00                  | 9,000.00    |
|           |             |        |             |                    |                 |          | Document Total:       | 9,000.00    |
|           |             |        |             |                    |                 |          | Payment Method Total: | 9,000.00    |
|           |             |        |             |                    |                 |          | Cash Account Total:   | 9,000.00    |

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| Doc. Type | Ref. Number | Payment Ref. | Status | Date      | Vendor | Vendor Name                      | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|-----------|--------|----------------------------------|--------------|-------------------|
| Payment   | 003943      | 110174       | Closed | 6/23/2026 | HERI01 | HERITAGE UNITED METHODIST CHURCH | 0.00         | 100.00            |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description        | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|--------------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006217      |        | July 2026   | July 2026 Office R | 100.00          | USD      | 0.00                  | 100.00      |
|           |             |        |             |                    |                 |          | Document Total:       | 100.00      |
|           |             |        |             |                    |                 |          | Payment Method Total: | 100.00      |
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| Doc. Type | Ref. Number | Payment Ref. | Status | Date      | Vendor | Vendor Name         | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|-----------|--------|---------------------|--------------|-------------------|
| Payment   | 003945      | 110175       | Closed | 6/23/2026 | KOST01 | Koster & Lane, LLC. | 0.00         | 540.00            |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description      | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|------------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006225      |        | 2026-Q1&2   | Communicable Dis | 540.00          | USD      | 0.00                  | 540.00      |
|           |             |        |             |                  |                 |          | Document Total:       | 540.00      |
|           |             |        |             |                  |                 |          | Payment Method Total: | 540.00      |
|           |             |        |             |                  |                 |          | Cash Account Total:   | 540.00      |

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| Doc. Type | Ref. Number | Payment Ref. | Status | Date      | Vendor | Vendor Name | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|-----------|--------|-------------|--------------|-------------------|
| Payment   | 003936      | 110176       | Closed | 6/23/2026 | MICH03 | MALPH       | 0.00         | 1,000.00          |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description     | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|-----------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006233      |        | OH626       | One Health Summ | 1,000.00        | USD      | 0.00                  | 1,000.00    |
|           |             |        |             |                 |                 |          | Document Total:       | 1,000.00    |
|           |             |        |             |                 |                 |          | Payment Method Total: | 1,000.00    |
|           |             |        |             |                 |                 |          | Cash Account Total:   | 1,000.00    |

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| Doc. Type | Ref. Number | Payment Ref. | Status | Date      | Vendor | Vendor Name  | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|-----------|--------|--------------|--------------|-------------------|
| Payment   | 003947      | 110177       | Closed | 6/23/2026 | MWORTH | MARION WORTH | 0.00         | 275.00            |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description   | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|---------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006236      |        | EH REFUND   | EH REFUND WEL | 275.00          | USD      | 0.00                  | 275.00      |
|           |             |        |             |               |                 |          | Document Total:       | 275.00      |
|           |             |        |             |               |                 |          | Payment Method Total: | 275.00      |
|           |             |        |             |               |                 |          | Cash Account Total:   | 275.00      |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |
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| Doc. Type | Ref. Number | Payment Ref. | Status | Date      | Vendor | Vendor Name    | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|-----------|--------|----------------|--------------|-------------------|
| Payment   | 003949      | 110178       | Closed | 6/23/2026 | BRECHT | MELISSA BRECHT | 0.00         | 406.00            |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description   | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|---------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006234      |        | EH REFUND   | EH REFUND FOO | 406.00          | USD      | 0.00                  | 406.00      |
|           |             |        |             |               |                 |          | Document Total:       | 406.00      |
|           |             |        |             |               |                 |          | Payment Method Total: | 406.00      |
|           |             |        |             |               |                 |          | Cash Account Total:   | 406.00      |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |
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| Doc. Type | Ref. Number | Payment Ref. | Status | Date      | Vendor | Vendor Name                                  | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|-----------|--------|----------------------------------------------|--------------|-------------------|
| Payment   | 003937      | 110179       | Closed | 6/23/2026 | MICH10 | MICHIGAN MUNICIPAL RISK MANAGEMENT AUTHORITY | 0.00         | 78,562.00         |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description | Original Amount  | Currency  | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|-------------|------------------|-----------|-----------------------|-------------|
| Bill      | 006228      |        | M 2026      |             | M0001022 07/01/2 | 74,062.00 | USD                   | 0.00        |
| Bill      | 006229      |        | R 2026      |             | R0001022 07/01/2 | 4,500.00  | USD                   | 0.00        |
|           |             |        |             |             |                  |           | Document Total:       | 78,562.00   |
|           |             |        |             |             |                  |           | Payment Method Total: | 78,562.00   |
|           |             |        |             |             |                  |           | Cash Account Total:   | 78,562.00   |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type             | Ref. Number | Payment Ref. | Status      | Date            | Vendor          | Vendor Name                 | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|-------------|-----------------|-----------------|-----------------------------|----------------|-------------------|
| Payment               | 003938      | 110180       | Closed      | 6/23/2026       | MICH11          | MICHIGAN NURSES ASSOCIATION | 0.00           | 625.95            |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref. | Description     | Original Amount | Currency                    | Discount Taken | Amount Paid       |
| Bill                  | 006218      |              | June 2026   | June 2026 MNA U | 625.95          | USD                         | 0.00           | 625.95            |
| Document Total:       |             |              |             |                 |                 |                             |                | 625.95            |
| Payment Method Total: |             |              |             |                 |                 |                             |                | 625.95            |
| Cash Account Total:   |             |              |             |                 |                 |                             |                | 625.95            |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type             | Ref. Number | Payment Ref. | Status       | Date                 | Vendor          | Vendor Name     | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|--------------|----------------------|-----------------|-----------------|----------------|-------------------|
| Payment               | 003946      | 110181       | Closed       | 6/23/2026            | PRIORITY        | PRIORITY HEALTH | 0.00           | 66,458.22         |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref.  | Description          | Original Amount | Currency        | Discount Taken | Amount Paid       |
| Bill                  | 006227      |              | 261650001053 | July 2026 Priority H | 66,458.22       | USD             | 0.00           | 66,458.22         |
| Document Total:       |             |              |              |                      |                 |                 |                | 66,458.22         |
| Payment Method Total: |             |              |              |                      |                 |                 |                | 66,458.22         |
| Cash Account Total:   |             |              |              |                      |                 |                 |                | 66,458.22         |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type             | Ref. Number | Payment Ref. | Status      | Date               | Vendor          | Vendor Name       | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|-------------|--------------------|-----------------|-------------------|----------------|-------------------|
| Payment               | 003939      | 110182       | Closed      | 6/23/2026          | RSNO01          | R&S NORTHEAST LLC | 0.00           | 52.16             |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref. | Description        | Original Amount | Currency          | Discount Taken | Amount Paid       |
| Bill                  | 006202      |              | 607192      | Emtricitabine/Teno | 49.04           | USD               | 0.00           | 49.04             |
| Bill                  | 006205      |              | 604555      | Norgestimate/ETH   | 3.12            | USD               | 0.00           | 3.12              |
| Document Total:       |             |              |             |                    |                 |                   |                | 52.16             |
| Payment Method Total: |             |              |             |                    |                 |                   |                | 52.16             |
| Cash Account Total:   |             |              |             |                    |                 |                   |                | 52.16             |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type             | Ref. Number | Payment Ref. | Status      | Date           | Vendor          | Vendor Name    | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|-------------|----------------|-----------------|----------------|----------------|-------------------|
| Payment               | 003948      | 110183       | Closed      | 6/23/2026      | ROWLAND         | ROBERT ROWLAND | 0.00           | 210.00            |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref. | Description    | Original Amount | Currency       | Discount Taken | Amount Paid       |
| Bill                  | 006235      |              | EH REFUND   | EH REFUND VAC/ | 210.00          | USD            | 0.00           | 210.00            |
| Document Total:       |             |              |             |                |                 |                |                | 210.00            |
| Payment Method Total: |             |              |             |                |                 |                |                | 210.00            |
| Cash Account Total:   |             |              |             |                |                 |                |                | 210.00            |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type             | Ref. Number | Payment Ref. | Status      | Date             | Vendor          | Vendor Name         | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|-------------|------------------|-----------------|---------------------|----------------|-------------------|
| Payment               | 003940      | 110184       | Closed      | 6/23/2026        | TEAM02          | TEAMSTERS LOCAL 214 | 0.00           | 1,431.85          |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref. | Description      | Original Amount | Currency            | Discount Taken | Amount Paid       |
| Bill                  | 006165      |              | June 2026   | June 2026 Teamst | 1,359.85        | USD                 | 0.00           | 1,359.85          |
| Bill                  | 006166      |              | May 2026 CR | May 2026 Teamste | 72.00           | USD                 | 0.00           | 72.00             |
| Document Total:       |             |              |             |                  |                 |                     |                | 1,431.85          |
| Payment Method Total: |             |              |             |                  |                 |                     |                | 1,431.85          |
| Cash Account Total:   |             |              |             |                  |                 |                     |                | 1,431.85          |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type             | Ref. Number | Payment Ref. | Status      | Date             | Vendor          | Vendor Name                            | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|-------------|------------------|-----------------|----------------------------------------|----------------|-------------------|
| Payment               | 003941      | 110185       | Closed      | 6/23/2026        | UNIT03          | UNITED WAY OF GREATER CENTRAL MICHIGAN | 0.00           | 146.00            |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref. | Description      | Original Amount | Currency                               | Discount Taken | Amount Paid       |
| Bill                  | 006219      |              | June 2026   | June 2026 Employ | 146.00          | USD                                    | 0.00           | 146.00            |
| Document Total:       |             |              |             |                  |                 |                                        |                | 146.00            |
| Payment Method Total: |             |              |             |                  |                 |                                        |                | 146.00            |
| Cash Account Total:   |             |              |             |                  |                 |                                        |                | 146.00            |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type             | Ref. Number | Payment Ref. | Status      | Date               | Vendor          | Vendor Name           | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|-------------|--------------------|-----------------|-----------------------|----------------|-------------------|
| Payment               | 003924      | ACH000284    | Closed      | 6/23/2026          | BROM01          | BROMBERG & ASSOCIATES | 0.00           | 2.04              |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref. | Description        | Original Amount | Currency              | Discount Taken | Amount Paid       |
| Bill                  | 006222      |              | 32820       | May 2026 Interpret | 2.04            | USD                   | 0.00           | 2.04              |
| Document Total:       |             |              |             |                    |                 |                       |                | 2.04              |
| Payment Method Total: |             |              |             |                    |                 |                       |                | 2.04              |
| Cash Account Total:   |             |              |             |                    |                 |                       |                | 2.04              |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type             | Ref. Number | Payment Ref. | Status      | Date           | Vendor          | Vendor Name      | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|-------------|----------------|-----------------|------------------|----------------|-------------------|
| Payment               | 003925      | ACH000285    | Closed      | 6/23/2026      | MCKE01          | MCKESSON MEDICAL | 0.00           | 137.90            |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref. | Description    | Original Amount | Currency         | Discount Taken | Amount Paid       |
| Bill                  | 006207      |              | 25720561    | DISINFECTANT W | 76.12           | USD              | 0.00           | 76.12             |
| Bill                  | 006208      |              | 25644383    | GERMACIDE WIPI | 61.78           | USD              | 0.00           | 61.78             |
| Document Total:       |             |              |             |                |                 |                  |                | 137.90            |
| Payment Method Total: |             |              |             |                |                 |                  |                | 137.90            |
| Cash Account Total:   |             |              |             |                |                 |                  |                | 137.90            |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type             | Ref. Number | Payment Ref. | Status       | Date          | Vendor          | Vendor Name                              | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|--------------|---------------|-----------------|------------------------------------------|----------------|-------------------|
| Payment               | 003926      | ACH000286    | Closed       | 6/23/2026     | MICH06          | MDARD-MICHIGAN DEPARTMENT OF AGRICULTURE | 0.00           | 6,405.00          |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref.  | Description   | Original Amount | Currency                                 | Discount Taken | Amount Paid       |
| Bill                  | 006226      |              | 791-11415289 | Food Licenses | 6,405.00        | USD                                      | 0.00           | 6,405.00          |
| Document Total:       |             |              |              |               |                 |                                          |                | 6,405.00          |
| Payment Method Total: |             |              |              |               |                 |                                          |                | 6,405.00          |
| Cash Account Total:   |             |              |              |               |                 |                                          |                | 6,405.00          |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type             | Ref. Number | Payment Ref. | Status      | Date           | Vendor          | Vendor Name        | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|-------------|----------------|-----------------|--------------------|----------------|-------------------|
| Payment               | 003927      | ACH000287    | Closed      | 6/23/2026      | SANO01          | SANOFI PASTEUR INC | 0.00           | 2,227.76          |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref. | Description    | Original Amount | Currency           | Discount Taken | Amount Paid       |
| Bill                  | 006209      |              | 7145283435  | HEPLISAV/POLIO | 448.69          | USD                | 0.00           | 448.69            |
| Bill                  | 006210      |              | 7145283437  | HEPLISAV/POLIO | 1,779.07        | USD                | 0.00           | 1,779.07          |
| Document Total:       |             |              |             |                |                 |                    |                | 2,227.76          |
| Payment Method Total: |             |              |             |                |                 |                    |                | 2,227.76          |
| Cash Account Total:   |             |              |             |                |                 |                    |                | 2,227.76          |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type             | Ref. Number | Payment Ref. | Status      | Date            | Vendor          | Vendor Name | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|-------------|-----------------|-----------------|-------------|----------------|-------------------|
| Payment               | 003928      | ACH000288    | Closed      | 6/23/2026       | STAP01          | STAPLES     | 0.00           | 142.18            |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref. | Description     | Original Amount | Currency    | Discount Taken | Amount Paid       |
| Bill                  | 006211      |              | 6066003998  | COPYPAPER ADM   | 102.08          | USD         | 0.00           | 102.08            |
| Bill                  | 006212      |              | 6065934483  | PENS, POST IT N | 40.10           | USD         | 0.00           | 40.10             |
| Document Total:       |             |              |             |                 |                 |             |                | 142.18            |
| Payment Method Total: |             |              |             |                 |                 |             |                | 142.18            |
| Cash Account Total:   |             |              |             |                 |                 |             |                | 142.18            |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
|---------|-----|---------------------|--|--|--|--|--|--|

| Doc. Type             | Ref. Number | Payment Ref. | Status       | Date                | Vendor          | Vendor Name     | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|--------------|---------------------|-----------------|-----------------|----------------|-------------------|
| Payment               | 003929      | ACH000289    | Closed       | 6/23/2026           | MUTU01          | MUTUAL OF OMAHA | 0.00           | 4,924.01          |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref.  | Description         | Original Amount | Currency        | Discount Taken | Amount Paid       |
| Bill                  | 006230      |              | 002125163630 | July 2026 ER Life// | 4,924.01        | USD             | 0.00           | 4,924.01          |
| Document Total:       |             |              |              |                     |                 |                 |                | 4,924.01          |
| Payment Method Total: |             |              |              |                     |                 |                 |                | 4,924.01          |
| Cash Account Total:   |             |              |              |                     |                 |                 |                | 4,924.01          |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
|---------|-----|---------------------|--|--|--|--|--|--|

| Doc. Type             | Ref. Number | Payment Ref. | Status         | Date              | Vendor          | Vendor Name             | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|----------------|-------------------|-----------------|-------------------------|----------------|-------------------|
| Payment               | 003930      | ACH000290    | Closed         | 6/23/2026         | AMAZON01        | AMAZON CAPITAL SERVICES | 0.00           | 1,203.20          |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref.    | Description       | Original Amount | Currency                | Discount Taken | Amount Paid       |
| Bill                  | 006203      |              | 1FGP-7R3K-6H3V | LEAD GRANT SAF    | 114.95          | USD                     | 0.00           | 114.95            |
| Bill                  | 006204      |              | 1JR4-YWGW-KYN7 | CLIPBOARDS EH     | 45.09           | USD                     | 0.00           | 45.09             |
| Bill                  | 006213      |              | 1JTT-RTDC-6QCK | LEAD GRANT SAF    | 689.70          | USD                     | 0.00           | 689.70            |
| Bill                  | 006214      |              | 176X-X7TF-49N1 | ANTIBIOTIC CREA   | 11.55           | USD                     | 0.00           | 11.55             |
| Bill                  | 006220      |              | 1PJ6-WXN1-KV67 | FIRST AID KITS SI | 265.93          | USD                     | 0.00           | 265.93            |
| Bill                  | 006221      |              | 11CD-YRVC-3KY1 | FIRST AID KITS SI | 75.98           | USD                     | 0.00           | 75.98             |
| Document Total:       |             |              |                |                   |                 |                         |                | 1,203.20          |
| Payment Method Total: |             |              |                |                   |                 |                         |                | 1,203.20          |
| Cash Account Total:   |             |              |                |                   |                 |                         |                | 1,203.20          |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
|---------|-----|---------------------|--|--|--|--|--|--|

| Doc. Type             | Ref. Number | Payment Ref. | Status      | Date                | Vendor          | Vendor Name                | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|-------------|---------------------|-----------------|----------------------------|----------------|-------------------|
| Payment               | 003931      | ACH000291    | Closed      | 6/23/2026           | VERT01          | HBK IT LLC dba VERTILOCITY | 0.00           | 818.72            |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref. | Description         | Original Amount | Currency                   | Discount Taken | Amount Paid       |
| Bill                  | 006224      |              | 31036717    | Monthly Billing - U | 818.72          | USD                        | 0.00           | 818.72            |
| Document Total:       |             |              |             |                     |                 |                            |                | 818.72            |
| Payment Method Total: |             |              |             |                     |                 |                            |                | 818.72            |
| Cash Account Total:   |             |              |             |                     |                 |                            |                | 818.72            |

| Doc. Type      | Count | Amount Paid (USD) |
|----------------|-------|-------------------|
| Check          | 26    | 176,943.84        |
| Prepayment     | 0     | 0.00              |
| Refund         | 0     | 0.00              |
| Void Check     | 0     | 0.00              |
| Company Total: | 26    | 176,943.84        |

# Mid-Michigan District HEALTH DEPARTMENT

CLINTON • GRATIOT • MONTCALM

Expense Voucher # 2090 7/8/2026

## Payables

|                     |                              |               |
|---------------------|------------------------------|---------------|
| 110186-110202       | Acumatica Checks             | \$ 26,864.25  |
| ACH000292-ACH000297 | Acumatica EFT & ACH Payments | \$ 569,250.85 |

## Payroll

|                                |               |
|--------------------------------|---------------|
| Ameriprise NBS                 | \$ 125.00     |
| Nationwide                     | \$ 1,575.00   |
| MERS 457                       | \$ 3,105.00   |
| MISDU                          | \$ 285.29     |
| EFT Payroll Taxes              | \$ 37,702.40  |
| Direct Deposit Payroll         | \$ 112,260.43 |
| Direct Deposit HSA             | \$ 5,885.41   |
| State of Michigan Unemployment |               |

## Fees

|                          |            |
|--------------------------|------------|
| Huntington e-Banking fee |            |
| Huntington Bank Interest | \$ (18.55) |

|              |                      |
|--------------|----------------------|
| <b>TOTAL</b> | <b>\$ 757,035.08</b> |
|--------------|----------------------|

**AP Payment Register**

Company/Branch MMDHD

Date From: 7/1/2026

Date To: 7/7/2026

Date:

7/7/2026 4:04 PM

User:

Ashley Tate

| Account   | Currency    | Description         |              |                    |        |                          |                |                              |                 |
|-----------|-------------|---------------------|--------------|--------------------|--------|--------------------------|----------------|------------------------------|-----------------|
| CASH AP   | USD         | CASH ACCOUNT FOR AP |              |                    |        |                          |                |                              |                 |
| Doc. Type | Ref. Number | Payment Ref.        | Status       | Date               | Vendor | Vendor Name              | Doc. Balance   | Orig. Doc. Amount            |                 |
| Payment   | 003972      | 110186              | Closed       | 7/7/2026           | BLAKE  | BLAKE RYAN               | 0.00           | 515.00                       |                 |
| Doc. Type | Ref. Number | Branch              | Vendor Ref.  | Description        |        | Original Amount Currency | Discount Taken | Amount Paid                  |                 |
| Bill      | 006267      |                     | EH REFUND    | EH Refund well an  |        | 515.00 USD               | 0.00           | 515.00                       |                 |
|           |             |                     |              |                    |        |                          |                | <b>Document Total:</b>       | <b>515.00</b>   |
|           |             |                     |              |                    |        |                          |                | <b>Payment Method Total:</b> | <b>515.00</b>   |
|           |             |                     |              |                    |        |                          |                | <b>Cash Account Total:</b>   | <b>515.00</b>   |
| CASH AP   | USD         | CASH ACCOUNT FOR AP |              |                    |        |                          |                |                              |                 |
| Doc. Type | Ref. Number | Payment Ref.        | Status       | Date               | Vendor | Vendor Name              | Doc. Balance   | Orig. Doc. Amount            |                 |
| Payment   | 003957      | 110187              | Closed       | 7/7/2026           | CDWG01 | CDW GOVERNMENT, INC.     | 0.00           | 372.16                       |                 |
| Doc. Type | Ref. Number | Branch              | Vendor Ref.  | Description        |        | Original Amount Currency | Discount Taken | Amount Paid                  |                 |
| Bill      | 006259      |                     | ZR01365808   | May 2026 CISCO \   |        | 372.16 USD               | 0.00           | 372.16                       |                 |
|           |             |                     |              |                    |        |                          |                | <b>Document Total:</b>       | <b>372.16</b>   |
|           |             |                     |              |                    |        |                          |                | <b>Payment Method Total:</b> | <b>372.16</b>   |
|           |             |                     |              |                    |        |                          |                | <b>Cash Account Total:</b>   | <b>372.16</b>   |
| CASH AP   | USD         | CASH ACCOUNT FOR AP |              |                    |        |                          |                |                              |                 |
| Doc. Type | Ref. Number | Payment Ref.        | Status       | Date               | Vendor | Vendor Name              | Doc. Balance   | Orig. Doc. Amount            |                 |
| Payment   | 003958      | 110188              | Closed       | 7/7/2026           | CONT01 | CONTROL SOLUTIONS, INC.  | 0.00           | 2,304.00                     |                 |
| Doc. Type | Ref. Number | Branch              | Vendor Ref.  | Description        |        | Original Amount Currency | Discount Taken | Amount Paid                  |                 |
| Bill      | 006252      |                     | DSINV-033025 | PROBES             |        | 1,520.00 USD             | 0.00           | 1,520.00                     |                 |
| Bill      | 006261      |                     | DSINV-032574 | PROBES             |        | 784.00 USD               | 0.00           | 784.00                       |                 |
|           |             |                     |              |                    |        |                          |                | <b>Document Total:</b>       | <b>2,304.00</b> |
|           |             |                     |              |                    |        |                          |                | <b>Payment Method Total:</b> | <b>2,304.00</b> |
|           |             |                     |              |                    |        |                          |                | <b>Cash Account Total:</b>   | <b>2,304.00</b> |
| CASH AP   | USD         | CASH ACCOUNT FOR AP |              |                    |        |                          |                |                              |                 |
| Doc. Type | Ref. Number | Payment Ref.        | Status       | Date               | Vendor | Vendor Name              | Doc. Balance   | Orig. Doc. Amount            |                 |
| Payment   | 003959      | 110189              | Closed       | 7/7/2026           | COVE01 | COVENANT MEDICAL CENTER  | 0.00           | 10.24                        |                 |
| Doc. Type | Ref. Number | Branch              | Vendor Ref.  | Description        |        | Original Amount Currency | Discount Taken | Amount Paid                  |                 |
| Bill      | 006270      |                     | 21654 7.2026 | Guarantor Acct: 21 |        | 10.24 USD                | 0.00           | 10.24                        |                 |
|           |             |                     |              |                    |        |                          |                | <b>Document Total:</b>       | <b>10.24</b>    |
|           |             |                     |              |                    |        |                          |                | <b>Payment Method Total:</b> | <b>10.24</b>    |
|           |             |                     |              |                    |        |                          |                | <b>Cash Account Total:</b>   | <b>10.24</b>    |

|         |     |                     |  |  |  |  |  |
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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |
|---------|-----|---------------------|--|--|--|--|--|

| Doc. Type | Ref. Number | Payment Ref. | Status | Date     | Vendor | Vendor Name             | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|----------|--------|-------------------------|--------------|-------------------|
| Payment   | 003969      | 110190       | Closed | 7/7/2026 | COVE02 | COVENANT MEDICAL CENTER | 0.00         | 0.41              |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description       | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|-------------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006271      |        | IN 16078    | Admin fee for May | 0.41            | USD      | 0.00                  | 0.41        |
|           |             |        |             |                   |                 |          | Document Total:       | 0.41        |
|           |             |        |             |                   |                 |          | Payment Method Total: | 0.41        |
|           |             |        |             |                   |                 |          | Cash Account Total:   | 0.41        |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |
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| Doc. Type | Ref. Number | Payment Ref. | Status | Date     | Vendor | Vendor Name                                       | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|----------|--------|---------------------------------------------------|--------------|-------------------|
| Payment   | 003971      | 110191       | Closed | 7/7/2026 | EMS01  | EMERGENCY MANAGEMENT SERVICES INTERNATIONAL, INC. | 0.00         | 694.48            |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description    | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|----------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006237      |        | 2026-276    | ICS POSTERS SH | 694.48          | USD      | 0.00                  | 694.48      |
|           |             |        |             |                |                 |          | Document Total:       | 694.48      |
|           |             |        |             |                |                 |          | Payment Method Total: | 694.48      |
|           |             |        |             |                |                 |          | Cash Account Total:   | 694.48      |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |
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| Doc. Type | Ref. Number | Payment Ref. | Status | Date     | Vendor | Vendor Name  | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|----------|--------|--------------|--------------|-------------------|
| Payment   | 003960      | 110192       | Closed | 7/7/2026 | EURO01 | EUROTROL.COM | 0.00         | 679.00            |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|-------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006243      |        | 22039060    | HEMOTROLS   | 679.00          | USD      | 0.00                  | 679.00      |
|           |             |        |             |             |                 |          | Document Total:       | 679.00      |
|           |             |        |             |             |                 |          | Payment Method Total: | 679.00      |
|           |             |        |             |             |                 |          | Cash Account Total:   | 679.00      |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |
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| Doc. Type | Ref. Number | Payment Ref. | Status | Date     | Vendor | Vendor Name                | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|----------|--------|----------------------------|--------------|-------------------|
| Payment   | 003961      | 110193       | Closed | 7/7/2026 | FRIE01 | FRIEDLAND INDUSTRIES, INC. | 0.00         | 270.00            |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description          | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|----------------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006257      |        | 10470       | 6.22.2026 District \ | 270.00          | USD      | 0.00                  | 270.00      |
|           |             |        |             |                      |                 |          | Document Total:       | 270.00      |
|           |             |        |             |                      |                 |          | Payment Method Total: | 270.00      |
|           |             |        |             |                      |                 |          | Cash Account Total:   | 270.00      |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type | Ref. Number | Payment Ref. | Status | Date     | Vendor | Vendor Name                          | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|----------|--------|--------------------------------------|--------------|-------------------|
| Payment   | 003962      | 110194       | Closed | 7/7/2026 | HOSP03 | HOSPITAL NETWORK HEALTHCARE SERVICES | 0.00         | 587.39            |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description   | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|---------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006268      |        | 107484      | MEDICAL WASTE | 587.39          | USD      | 0.00                  | 587.39      |
|           |             |        |             |               |                 |          | Document Total:       | 587.39      |
|           |             |        |             |               |                 |          | Payment Method Total: | 587.39      |
|           |             |        |             |               |                 |          | Cash Account Total:   | 587.39      |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type | Ref. Number | Payment Ref. | Status | Date     | Vendor | Vendor Name         | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|----------|--------|---------------------|--------------|-------------------|
| Payment   | 003963      | 110195       | Closed | 7/7/2026 | JETS01 | JETS SPEED PRINTING | 0.00         | 390.00            |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description    | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|----------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006263      |        | 48664       | TOBACCO FREE I | 390.00          | USD      | 0.00                  | 390.00      |
|           |             |        |             |                |                 |          | Document Total:       | 390.00      |
|           |             |        |             |                |                 |          | Payment Method Total: | 390.00      |
|           |             |        |             |                |                 |          | Cash Account Total:   | 390.00      |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type | Ref. Number | Payment Ref. | Status | Date     | Vendor | Vendor Name             | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|----------|--------|-------------------------|--------------|-------------------|
| Payment   | 003970      | 110196       | Closed | 7/7/2026 | JOU01  | JOURNEYWORKS PUBLISHING | 0.00         | 3,278.48          |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description   | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|---------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006264      |        | 157459A     | TOBACCO PAMPH | 3,278.48        | USD      | 0.00                  | 3,278.48    |
|           |             |        |             |               |                 |          | Document Total:       | 3,278.48    |
|           |             |        |             |               |                 |          | Payment Method Total: | 3,278.48    |
|           |             |        |             |               |                 |          | Cash Account Total:   | 3,278.48    |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type | Ref. Number | Payment Ref. | Status | Date     | Vendor | Vendor Name | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|----------|--------|-------------|--------------|-------------------|
| Payment   | 003964      | 110197       | Closed | 7/7/2026 | MICH03 | MALPH       | 0.00         | 10,673.75         |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description     | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|-----------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006269      |        | CJS726      | FY 2026 Q2 MALP | 10,673.75       | USD      | 0.00                  | 10,673.75   |
|           |             |        |             |                 |                 |          | Document Total:       | 10,673.75   |
|           |             |        |             |                 |                 |          | Payment Method Total: | 10,673.75   |
|           |             |        |             |                 |                 |          | Cash Account Total:   | 10,673.75   |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type             | Ref. Number | Payment Ref. | Status      | Date           | Vendor          | Vendor Name               | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|-------------|----------------|-----------------|---------------------------|----------------|-------------------|
| Payment               | 003965      | 110198       | Closed      | 7/7/2026       | MICH08          | MICHIGAN GRAPHICS & SIGNS | 0.00           | 300.00            |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref. | Description    | Original Amount | Currency                  | Discount Taken | Amount Paid       |
| Bill                  | 006255      |              | 22449       | POSTERS SHEILA | 300.00          | USD                       | 0.00           | 300.00            |
| Document Total:       |             |              |             |                |                 |                           |                | 300.00            |
| Payment Method Total: |             |              |             |                |                 |                           |                | 300.00            |
| Cash Account Total:   |             |              |             |                |                 |                           |                | 300.00            |

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|---------|-----|---------------------|--|--|--|--|--|--|
| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type             | Ref. Number | Payment Ref. | Status      | Date               | Vendor          | Vendor Name     | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|-------------|--------------------|-----------------|-----------------|----------------|-------------------|
| Payment               | 003956      | 110199       | Closed      | 7/7/2026           | CASA01          | POINT BROADBAND | 0.00           | 875.00            |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref. | Description        | Original Amount | Currency        | Discount Taken | Amount Paid       |
| Bill                  | 006256      |              | 7237307     | Point Broadband Ir | 875.00          | USD             | 0.00           | 875.00            |
| Document Total:       |             |              |             |                    |                 |                 |                | 875.00            |
| Payment Method Total: |             |              |             |                    |                 |                 |                | 875.00            |
| Cash Account Total:   |             |              |             |                    |                 |                 |                | 875.00            |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
|---------|-----|---------------------|--|--|--|--|--|--|

| Doc. Type             | Ref. Number | Payment Ref. | Status      | Date              | Vendor          | Vendor Name  | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|-------------|-------------------|-----------------|--------------|----------------|-------------------|
| Payment               | 003968      | 110200       | Closed      | 7/7/2026          | PREIN01         | PREIN&NEWHOF | 0.00           | 3,060.00          |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref. | Description       | Original Amount | Currency     | Discount Taken | Amount Paid       |
| Bill                  | 006258      |              | 132872      | June 2026 Water S | 3,060.00        | USD          | 0.00           | 3,060.00          |
| Document Total:       |             |              |             |                   |                 |              |                | 3,060.00          |
| Payment Method Total: |             |              |             |                   |                 |              |                | 3,060.00          |
| Cash Account Total:   |             |              |             |                   |                 |              |                | 3,060.00          |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type             | Ref. Number | Payment Ref. | Status      | Date        | Vendor          | Vendor Name       | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|-------------|-------------|-----------------|-------------------|----------------|-------------------|
| Payment               | 003966      | 110201       | Closed      | 7/7/2026    | RSNO01          | R&S NORTHEAST LLC | 0.00           | 81.19             |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref. | Description | Original Amount | Currency          | Discount Taken | Amount Paid       |
| Bill                  | 006240      |              | 610348      | PORTIA      | 81.19           | USD               | 0.00           | 81.19             |
| Document Total:       |             |              |             |             |                 |                   |                | 81.19             |
| Payment Method Total: |             |              |             |             |                 |                   |                | 81.19             |
| Cash Account Total:   |             |              |             |             |                 |                   |                | 81.19             |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |
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| Doc. Type | Ref. Number | Payment Ref. | Status | Date     | Vendor | Vendor Name             | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|----------|--------|-------------------------|--------------|-------------------|
| Payment   | 003967      | 110202       | Closed | 7/7/2026 | THER01 | THERACOM, A CAREMARK CO | 0.00         | 2,773.15          |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description   | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|---------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006254      |        | 226630487   | NEXPLANON IUD | 2,773.15        | USD      | 0.00                  | 2,773.15    |
|           |             |        |             |               |                 |          | Document Total:       | 2,773.15    |
|           |             |        |             |               |                 |          | Payment Method Total: | 2,773.15    |
|           |             |        |             |               |                 |          | Cash Account Total:   | 2,773.15    |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |
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| Doc. Type | Ref. Number | Payment Ref. | Status | Date     | Vendor | Vendor Name               | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|----------|--------|---------------------------|--------------|-------------------|
| Payment   | 003950      | ACH000292    | Closed | 7/7/2026 | FIRS01 | FIRST NATIONAL BANK OMAHA | 0.00         | 4,795.23          |

| Doc. Type | Ref. Number | Branch | Vendor Ref.  | Description       | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|--------------|-------------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006249      |        | 7.2026 9400  | July 2026 FNBO SI | 52.51           | USD      | 0.00                  | 52.51       |
| Bill      | 006250      |        | 07.2026 8712 | July 2026 FNBO Li | 267.90          | USD      | 0.00                  | 267.90      |
| Bill      | 006251      |        | 07.2026 2593 | July 2026 FNBO M  | 4,363.53        | USD      | 0.00                  | 4,363.53    |
| Bill      | 006260      |        | 7.2026 0609  | July 2026 FNBO Si | 105.29          | USD      | 0.00                  | 105.29      |
| Bill      | 006265      |        | 7.2026 5477  | July 2026 FNBO Lc | 6.00            | USD      | 0.00                  | 6.00        |
|           |             |        |              |                   |                 |          | Document Total:       | 4,795.23    |
|           |             |        |              |                   |                 |          | Payment Method Total: | 4,795.23    |
|           |             |        |              |                   |                 |          | Cash Account Total:   | 4,795.23    |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |
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| Doc. Type | Ref. Number | Payment Ref. | Status | Date     | Vendor | Vendor Name      | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|----------|--------|------------------|--------------|-------------------|
| Payment   | 003951      | ACH000293    | Closed | 7/7/2026 | MCKE01 | MCKESSON MEDICAL | 0.00         | 348.33            |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description     | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|-----------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006244      |        | 25814833    | LIGHT PENS, BRC | 170.37          | USD      | 0.00                  | 170.37      |
| Bill      | 006245      |        | 25786193    | MEDICAL TAPE, M | 177.96          | USD      | 0.00                  | 177.96      |
|           |             |        |             |                 |                 |          | Document Total:       | 348.33      |
|           |             |        |             |                 |                 |          | Payment Method Total: | 348.33      |
|           |             |        |             |                 |                 |          | Cash Account Total:   | 348.33      |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |
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| Doc. Type | Ref. Number | Payment Ref. | Status | Date     | Vendor | Vendor Name   | Doc. Balance | Orig. Doc. Amount |
|-----------|-------------|--------------|--------|----------|--------|---------------|--------------|-------------------|
| Payment   | 003952      | ACH000294    | Closed | 7/7/2026 | RICO01 | RICOH USA INC | 0.00         | 640.77            |

| Doc. Type | Ref. Number | Branch | Vendor Ref. | Description     | Original Amount | Currency | Discount Taken        | Amount Paid |
|-----------|-------------|--------|-------------|-----------------|-----------------|----------|-----------------------|-------------|
| Bill      | 006248      |        | 9033774413  | Printing/Copies | 640.77          | USD      | 0.00                  | 640.77      |
|           |             |        |             |                 |                 |          | Document Total:       | 640.77      |
|           |             |        |             |                 |                 |          | Payment Method Total: | 640.77      |
|           |             |        |             |                 |                 |          | Cash Account Total:   | 640.77      |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
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| Doc. Type             | Ref. Number | Payment Ref. | Status      | Date        | Vendor             | Vendor Name  | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|-------------|-------------|--------------------|--------------|----------------|-------------------|
| Payment               | 003953      | ACH000295    | Closed      | 7/7/2026    | VERI01             | VERIZON      | 0.00           | 2,640.13          |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref. | Description | Original Amount    | Currency     | Discount Taken | Amount Paid       |
| Bill                  | 006266      |              | 6146921659  |             | May 24, 2026 - Jur | 2,640.13 USD | 0.00           | 2,640.13          |
| Document Total:       |             |              |             |             |                    |              |                | 2,640.13          |
| Payment Method Total: |             |              |             |             |                    |              |                | 2,640.13          |
| Cash Account Total:   |             |              |             |             |                    |              |                | 2,640.13          |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
|---------|-----|---------------------|--|--|--|--|--|--|

| Doc. Type             | Ref. Number | Payment Ref. | Status         | Date        | Vendor           | Vendor Name             | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|----------------|-------------|------------------|-------------------------|----------------|-------------------|
| Payment               | 003954      | ACH000296    | Closed         | 7/7/2026    | AMAZON01         | AMAZON CAPITAL SERVICES | 0.00           | 505.39            |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref.    | Description | Original Amount  | Currency                | Discount Taken | Amount Paid       |
| Bill                  | 006238      |              | 1TD3-XN7M-HFQL |             | EP SUPPLIES SHI  | 215.81 USD              | 0.00           | 215.81            |
| Bill                  | 006239      |              | 1TD3-XN7M-HFW9 |             | FOOD BOURNE IL   | 65.07 USD               | 0.00           | 65.07             |
| Bill                  | 006241      |              | 1VLT-G94J-9Y39 |             | TICK KIT SUPPLIE | 80.36 USD               | 0.00           | 80.36             |
| Bill                  | 006242      |              | 1KQC-X6V3-9XWX |             | BACKPACKS EP C   | 61.11 USD               | 0.00           | 61.11             |
| Bill                  | 006253      |              | 1GQ3-FWX4-MFX9 |             | 2 GALLON SPRAY   | 66.48 USD               | 0.00           | 66.48             |
| Bill                  | 006262      |              | 14KM-CH4L-Q17W |             | POST IT NOTES 3  | 16.56 USD               | 0.00           | 16.56             |
| Document Total:       |             |              |                |             |                  |                         |                | 505.39            |
| Payment Method Total: |             |              |                |             |                  |                         |                | 505.39            |
| Cash Account Total:   |             |              |                |             |                  |                         |                | 505.39            |

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| CASH AP | USD | CASH ACCOUNT FOR AP |  |  |  |  |  |  |
|---------|-----|---------------------|--|--|--|--|--|--|

| Doc. Type             | Ref. Number | Payment Ref. | Status          | Date        | Vendor           | Vendor Name                                        | Doc. Balance   | Orig. Doc. Amount |
|-----------------------|-------------|--------------|-----------------|-------------|------------------|----------------------------------------------------|----------------|-------------------|
| Payment               | 003955      | ACH000297    | Closed          | 7/7/2026    | MERS01           | MUNICIPAL EMPLOYEES' RETIREMENT SYSTEM OF MICHIGAN | 0.00           | 560,321.00        |
| Doc. Type             | Ref. Number | Branch       | Vendor Ref.     | Description | Original Amount  | Currency                                           | Discount Taken | Amount Paid       |
| Bill                  | 006246      |              | 06.2026 Surplus |             | MERS Surplus Acc | 500,000.00 USD                                     | 0.00           | 500,000.00        |
| Bill                  | 006247      |              | 00180767-9      |             | MERS Defined Ber | 60,321.00 USD                                      | 0.00           | 60,321.00         |
| Document Total:       |             |              |                 |             |                  |                                                    |                | 560,321.00        |
| Payment Method Total: |             |              |                 |             |                  |                                                    |                | 560,321.00        |
| Cash Account Total:   |             |              |                 |             |                  |                                                    |                | 560,321.00        |

| Doc. Type      | Count | Amount Paid (USD) |
|----------------|-------|-------------------|
| Check          | 23    | 596,115.10        |
| Prepayment     | 0     | 0.00              |
| Refund         | 0     | 0.00              |
| Void Check     | 0     | 0.00              |
| Company Total: | 23    | 596,115.10        |

## Balance Sheet

As of June 30, 2026

**Assets**

|                         |                     |
|-------------------------|---------------------|
| Cash & Cash Equivalents | 3,252,152.26        |
| Account Receivable      | 120,139.74          |
| Other Receivables       | 19,914.18           |
| Prepaid Expenses        | 3,660.50            |
| VFC Inventory           | 83,270.74           |
| <b>Total Assets</b>     | <b>3,479,137.42</b> |

**Liabilities**

|                                      |                     |
|--------------------------------------|---------------------|
| Employee Deductions                  | (6,685.05)          |
| Accounts Payable                     | 443,816.31          |
| Due to Others                        | 248,161.11          |
| VFC Inventory                        | 83,270.74           |
| Trust Funds                          | 0.00                |
| Deferred Revenues                    | 0.00                |
| 38901-FUND BALANCE RESTRICTED DENTAL | 95,208.84           |
| 39001-FUND BALANCE                   | 936,417.69          |
| 39004-FUND BALANCE - TECHNICAL/EQUIP | 300,000.00          |
| 39005-FUND BALANCE-FACILITY DEV.     | 50,000.00           |
| 39008-FUND BALANCE-FUTURE RETIREMENT | 575,000.00          |
| 39009-FUND BALANCE-COMPENSATED LEAVE | 443,887.51          |
| 39010-FUND BALANCE-UNEMPLOYMENT      | 50,000.00           |
| 39012-FUND BALANCE - TRAINING        | 25,000.00           |
| 39013-FUND BALANCE - BRFS            | 11,522.00           |
| 39014-FUND BALANCE-HEALTH INSURANCE  | 100,000.00          |
| 39018-FUND BALANCE OPEB              | 100,000.00          |
| Net Income / (Loss)                  | 23,538.27           |
| <b>Total Liabilities</b>             | <b>3,479,137.42</b> |
| <b>Difference</b>                    | <b>0.00</b>         |

ALL PROGRAMS

|                          | BUDGET              | CURRENT MONTH     | YEAR TO DATE        | BUDGET BALANCE      | % YTD      |
|--------------------------|---------------------|-------------------|---------------------|---------------------|------------|
| <b>REVENUE</b>           |                     |                   |                     |                     |            |
| ELPHS LCSA               | 190,167.00          | 0.00              | 190,167.00          | 0.00                | 100%       |
| ELPHS                    | 1,695,253.00        | 141,274.00        | 1,275,191.00        | 420,062.00          | 75%        |
| MDHHS GRANTS             | 2,010,427.00        | 215,095.00        | 1,749,368.00        | 261,059.00          | 87%        |
| MDHHS FEE FOR SERVICE    | 77,500.00           | 19,914.18         | 56,454.91           | 21,045.09           | 73%        |
| EGLE GRANTS              | 283,923.00          | 0.00              | 59,265.36           | 224,657.64          | 21%        |
| OTHER GRANTS             | 456,200.00          | 18,587.48         | 229,472.01          | 226,727.99          | 50%        |
| VFC SUPPLIES             | 300,000.00          | 0.00              | 0.00                | 300,000.00          | 0%         |
| MEDICAID FULL COST       | 107,000.00          | 0.00              | 270,015.49          | -163,015.49         | 252%       |
| MEDICAID OUTREACH        | 187,836.00          | 17,997.50         | 26,802.86           | 161,033.14          | 14%        |
| OTHER INCOME             | 82,000.00           | 38,928.91         | 165,075.82          | -83,075.82          | 201%       |
| ADMINISTRATION           | 100.00              | 0.00              | 0.00                | 100.00              | 0%         |
| EH ADMIN                 | 0.00                | 274.71            | 1,187.96            | -1,187.96           |            |
| EH MISC                  | 69,860.00           | 2,560.00          | 43,643.00           | 26,217.00           | 62%        |
| SEWAGE PROGRAM           | 215,730.00          | 25,970.00         | 168,760.00          | 46,970.00           | 78%        |
| WATER PROGRAM            | 178,190.00          | 17,535.00         | 131,820.00          | 46,370.00           | 74%        |
| FOOD PROGRAM             | 330,435.00          | 9,063.00          | 350,941.00          | -20,506.00          | 106%       |
| BODY ART                 | 5,600.00            | 310.00            | 7,500.00            | -1,900.00           | 134%       |
| COMMUNICABLE DISEASE     | 1,000.00            | 0.00              | 200.00              | 800.00              | 20%        |
| IMMUNIZATIONS            | 249,000.00          | 3,482.44          | 144,538.52          | 104,461.48          | 58%        |
| STD/STI                  | 2,000.00            | 124.28            | 594.28              | 1,405.72            | 30%        |
| BLOOD LEAD               | 13,000.00           | 753.17            | 5,545.93            | 7,454.07            | 43%        |
| HEADSTART                | 0.00                | 0.00              | -190.00             | 190.00              |            |
| WOMENS HEALTH PROGRAM    | 0.00                | 0.00              | 135.90              | -135.90             |            |
| BCCCP                    | 2,000.00            | 16.12             | 955.28              | 1,044.72            | 48%        |
| FAMILY PLANNING          | 54,000.00           | 8,726.61          | 29,508.50           | 24,491.50           | 55%        |
| VISION                   | 17,000.00           | -4.51             | 7,395.39            | 9,604.61            | 44%        |
| HEARING                  | 17,000.00           | -3.85             | 7,753.52            | 9,246.48            | 46%        |
| BREASTFEEDING PROGRAM    | 5,000.00            | 55.00             | 674.63              | 4,325.37            | 13%        |
| CLINICAL VARNISH         | 20,000.00           | 1,911.26          | 26,200.88           | -6,200.88           | 131%       |
| ORAL HEALTH K-ASSESSMENT | 0.00                | 607.57            | 30,191.39           | -30,191.39          |            |
| ORAL HEALTH SEALANT      | 0.00                | 3,925.00          | 8,881.95            | -8,881.95           |            |
| CHED ADMINISTRATION      | 0.00                | 0.00              | 21.00               | -21.00              |            |
| SPACE                    | 268,800.00          | 32,509.28         | 292,583.84          | -23,783.84          | 109%       |
| APPROPRIATIONS           | 1,165,478.00        | 97,123.17         | 877,463.04          | 288,014.96          | 75%        |
| <b>TOTAL REVENUE</b>     | <b>8,004,499.00</b> | <b>656,735.32</b> | <b>6,158,118.46</b> | <b>1,846,380.54</b> | <b>77%</b> |

## REVENUE-EXPENSE

2 of 2

As of June 30, 2026

ALL PROGRAMS

|                                   | BUDGET              | CURRENT MONTH       | YEAR TO DATE        | BUDGET BALANCE      | % YTD      |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|------------|
| <b>EXPENSE</b>                    |                     |                     |                     |                     |            |
| SALARIES                          | 4,129,107.00        | 344,866.18          | 3,086,961.63        | 1,042,145.37        | 75%        |
| FICA                              | 315,845.00          | 24,731.09           | 220,719.61          | 95,125.39           | 70%        |
| HEALTH INSURANCE                  | 731,492.00          | 59,256.15           | 507,088.85          | 224,403.15          | 69%        |
| DENTAL INSURANCE                  | 56,133.00           | 3,998.83            | 36,944.74           | 19,188.26           | 66%        |
| RETIREMENT                        | 864,781.00          | 551,432.63          | 1,004,450.89        | -139,669.89         | 116%       |
| OTHER BENEFITS                    | 34,891.00           | 425.95              | 28,808.14           | 6,082.86            | 83%        |
| OFFICE SUPPLIES                   | 87,400.00           | 22,858.40           | 110,607.70          | -23,207.70          | 127%       |
| COMPUTER SUPPLIES                 | 29,000.00           | 239.98              | 13,830.24           | 15,169.76           | 48%        |
| MEDICAL SUPPLIES                  | 54,100.00           | 6,382.61            | 36,222.25           | 17,877.75           | 67%        |
| BIOLOGICS                         | 105,000.00          | 6,768.37            | 96,019.62           | 8,980.38            | 91%        |
| VFC                               | 300,000.00          | 0.00                | 0.00                | 300,000.00          | 0%         |
| OTHER SUPPLIES                    | 0.00                | 0.00                | 0.00                | 0.00                |            |
| CAPITAL EXPENSE                   | 0.00                | 560.00              | 560.00              | -560.00             |            |
| SOFTWARE PURCHASES                | 0.00                | 0.00                | 5,600.00            | -5,600.00           |            |
| CONTRACTUAL/PROFESSIONAL SERVICES | 413,200.00          | 5,748.17            | 191,008.36          | 222,191.64          | 46%        |
| COMMUNICATIONS                    | 77,900.00           | 7,248.03            | 51,536.36           | 26,363.64           | 66%        |
| TRAVEL/TRAINING                   | 168,350.00          | 12,665.58           | 90,810.88           | 77,539.12           | 54%        |
| MEMBERSHIPS                       | 27,800.00           | 1,653.97            | 27,549.39           | 250.61              | 99%        |
| ADVERTISING                       | 13,300.00           | 0.00                | 10,207.73           | 3,092.27            | 77%        |
| LIABILITY INSURANCE               | 70,000.00           | 0.00                | 55,977.90           | 14,022.10           | 80%        |
| LEASE & MAINTENANCE               | 241,000.00          | 10,699.47           | 242,162.66          | -1,162.66           | 100%       |
| RENT                              | 3,200.00            | 635.00              | 7,775.00            | -4,575.00           | 243%       |
| SPACE                             | 265,600.00          | 32,509.28           | 292,583.84          | -26,983.84          | 110%       |
| MISC                              | 0.00                | 500.00              | 500.00              | -500.00             |            |
| MISC EXPENSE                      | 16,400.00           | 2,595.93            | 17,154.40           | -754.40             | 105%       |
| <b>TOTAL EXPENSE</b>              | <b>8,004,499.00</b> | <b>1,095,275.62</b> | <b>6,134,580.19</b> | <b>1,869,918.81</b> | <b>77%</b> |
| <b>Net Income (Loss)</b>          | <b>0.00</b>         | <b>-438,540.30</b>  | <b>23,538.27</b>    | <b>-23,538.27</b>   |            |

**CLINTON OFFICE**

1307 E. Townsend Rd.  
Saint Johns, MI 48879-9036  
(989) 224-2195

**GRATIOT OFFICE**

151 Commerce Dr.  
Ithaca, MI 48847-1627  
(989) 875-3681

**MONTCALM OFFICE**

615 N. State St.  
Stanton, MI 48888-9702  
(989) 831-5237

|                         |               |               |               |
|-------------------------|---------------|---------------|---------------|
| <b>BOARD OF HEALTH:</b> | Bruce DeLong  | George Bailey | Adam Petersen |
|                         | Nicole Fickes | Steven Sopocy | Matt Murray   |

July 29, 2026

ADMINISTRATOR: Melissa Selby, Director of Administrative Services

SUBJECT: Health Promotion Coordinator Position

☐ Information Only

☒ Action Needed

I. Authority For This Action:

☒ Local Policy

☐ Law or Rule

II. Summary:

**In June, a Board Action Sheet was provided to the Board of Health regarding a Health Educator position to work in the new Syringe Services Program (SSP). The Board of Health approved adding this position starting August 1. After careful consideration of the new program, the Mid-Michigan District Health Department determined that a Health Promotion Coordinator would be a better fit than a Health Educator. While there is a health education component to the program, overall the employee would be establishing and coordinating the SSP across the district, which includes reporting, coordinating outreach activities and reviewing data to monitor the effectiveness of the program.**

III. Strategic Objective, Health Issue, or other Need Addressed:

**The program will mitigate the spread of infectious diseases by providing sterile supplies, wound care resources and access to testing and treatment services.**

IV. Fiscal Impact and Cost:

**The SSP program will begin on August 1, 2026 and continue into the next fiscal year. The cost associated with staffing the program is approximately \$10,000 and will be covered entirely by the grant funding. Therefore, this change from Health Educator to Health Promotion Coordinator will be budget neutral.**

V. Alternatives Considered:

**As stated last month, this position is essential to the program, although would be better served by a Health Promotion Coordinator rather than a Health Educator II. The position is within the same wage band as the Health Educator II.**

VI. Recommendation:

**MMDHD recommends approval of reposting the position as a Health Promotion Coordinator.**

VII. Monitoring and Reporting Timeline:

**The position will be wrapped in the total budget for the next fiscal year. Information regarding the program will be presented to the Board of Health at future meetings.**



# Municipal Employees' Retirement System of Michigan

Annual Actuarial Valuation Report  
December 31, 2025 - Mid-Mich Dist Hlth Dept (5901)





Spring 2026

Mid-Mich Dist Hlth Dept

In care of:  
Municipal Employees' Retirement System of Michigan  
1134 Municipal Way  
Lansing, Michigan 48917

This report presents the results of the Annual Actuarial Valuation, prepared for Mid-Mich Dist Hlth Dept (5901) as of December 31, 2025. The report includes the determination of liabilities and contribution rates resulting from the participation in the Municipal Employees' Retirement System of Michigan ("MERS"). This report contains the minimum actuarially determined contribution requirement, in alignment with the MERS Plan Document, Actuarial Policy, the Michigan Constitution, and governing statutes. Mid-Mich Dist Hlth Dept is responsible for the employer contributions needed to provide MERS benefits for its employees and former employees.

The purposes of this valuation are to:

- Measure funding progress as of December 31, 2025,
- Establish contribution requirements for the fiscal year beginning October 1, 2027,
- Provide information regarding the identification and assessment of risk,
- Provide actuarial information in connection with applicable Governmental Accounting Standards Board (GASB) statements, and
- Provide information to assist the local unit of government with State reporting requirements.

This valuation assumed the continuing ability of the plan sponsor to make the contributions necessary to fund this plan. A determination regarding whether or not the plan sponsor is actually able to do so is outside our scope of expertise and was not performed.

The findings in this report are based on data and other information through December 31, 2025. The valuation was based upon information furnished by MERS concerning Retirement System benefits, financial transactions, plan provisions and active members, terminated members, retirees and beneficiaries. We checked for internal reasonability and year-to-year consistency, but did not audit the data. We are not responsible for the accuracy or completeness of the information provided by MERS.

The Municipal Employees' Retirement Act, PA 427 of 1984 and the MERS' Plan Document Article VI Sec. 71 (1)(d), provides the MERS Board with the authority to set actuarial assumptions and methods after consultation with the actuary. As the fiduciary of the plan, the MERS Retirement Board sets certain assumptions for funding and GASB purposes. These assumptions are reviewed regularly through a comprehensive study, most recently in the Spring of 2025.

The Michigan Department of Treasury provides required assumptions to be used for purposes of Public Act 202, of 2017, reporting. These assumptions are for reporting purposes only and do not impact required contributions. Please refer to the State Reporting page found at the end of this report for information for this filing.

For a full list of the assumptions used, please refer to the division-specific assumptions described in table(s) in this report, and to the Appendix on the MERS website at:

<https://www.mersofmich.com/Portals/0/Assets/Resources/AAV-Appendix/MERS-2025AnnualActuarialValuation-Appendix.pdf>

The actuarial assumptions used for this valuation, including the assumed rate of investment return, are reasonable for purposes of the measurement. The combined effect of the assumptions is expected to have no significant bias (i.e., not significantly optimistic or pessimistic). The asset valuation method is more likely to produce an actuarial value of assets that is greater than the market value of assets until application of the dedicated gains policy achieves an assumed rate of investment return of 6.50% (currently 6.79%).

In December 2021, the Actuarial Standards Board (ASB) adopted a revision to the Actuarial Standard of Practice (ASOP) No. 4, *Measuring Pension Obligations and Determining Pension Plan Costs or Contributions*. The revised ASOP No. 4 requires the calculation and disclosure of a liability referred to by the ASOP as the “Low-Default-Risk Obligation Measure” (LDROM). The LDROM calculation is provided in aggregate, along with aggregate employer results, in a separate report titled “Summary Report of the 80<sup>th</sup> Annual Actuarial Valuations,” and will be available on the MERS website during the fall of 2026.

This report has been prepared by actuaries who have substantial experience valuing public employee retirement systems. To the best of our knowledge, the information contained in this report is accurate and fairly presents the actuarial position of Mid-Mich Dist Hlth Dept as of the valuation date. All calculations have been made in conformity with generally accepted actuarial principles and practices, the Actuarial Standards of Practice issued by the Actuarial Standards Board, and applicable statutes.

Rebecca L. Stouffer, Mark Buis, Kurt Dosson, and Shana M. Neeson are members of the American Academy of Actuaries. These actuaries meet the Academy’s Qualification Standards to render the actuarial opinions contained herein. The signing actuaries are independent of the plan sponsor. GRS maintains independent consulting agreements with certain local units of government for services unrelated to the actuarial consulting services provided in this report.

The Retirement Board of the Municipal Employees' Retirement System of Michigan confirms that the System provides for payment of the required employer contribution as described in Section 20m of Act No. 314 of 1965 (MCL 38.1140m).

This information is purely actuarial in nature. It is not intended to serve as a substitute for legal, accounting, or investment advice.



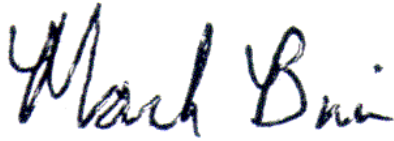
This report was prepared at the request of the MERS Retirement Board and may be provided only in its entirety by the municipality to other interested parties. MERS customarily provides the full report on request to associated third parties such as the auditor for the municipality. GRS is not responsible for the consequences of any unauthorized use. This report should not be relied on for any purpose other than the purposes described herein. Determinations of financial results, associated with the benefits described in this report, for purposes other than those identified above may be significantly different.

If you have reason to believe that the plan provisions are incorrectly described, that important plan provisions relevant to this valuation are not described, that conditions have changed since the calculations were made, that the information provided in this report is inaccurate or is in anyway incomplete, or if you need further information in order to make an informed decision on the subject matter in this report, please contact your Regional Manager at 1.800.767.MERS (6377).

Sincerely,  
Gabriel, Roeder, Smith & Company



Rebecca L. Stouffer, ASA, FCA, MAAA



Mark Buis, FSA, FCA, EA, MAAA



Kurt Dosson, ASA, FCA, MAAA



Shana M. Neeson, ASA, FCA, MAAA



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## Executive Summary

### Funded Ratio

The funded ratio of a plan is the percentage of the dollar value of the actuarial accrued liability that is covered by the actuarial value of assets. While the funded ratio may be a useful plan measurement, understanding a plan's funding trend may be more important than a particular point in time. Refer to Table 7 to find a history of this information.

|               | 12/31/2025 | 12/31/2024 |
|---------------|------------|------------|
| Funded Ratio* | 81%        | 79%        |

\* Reflects assets from Surplus divisions, if any.

Throughout this report are references to valuation results generated prior to the 2018 valuation date. Results prior to 2018 were received directly from the prior actuary or extracted from the previous valuation system by MERS' technology service provider.

## Required Employer Contributions

Your required employer contributions are shown in the following table. Employee contributions, if any, are in addition to the employer contributions.

Effective with the December 31, 2021 valuation, the MERS Retirement Board adopted a Dedicated Gains Policy which allows for recognition of asset gains in excess of a set threshold in combination with lowering the assumed rate of investment return. The 2025 valuation reflects an assumed rate of investment return of 6.79%. Effective with the 2024 valuation, the MERS Retirement Board adopted updated demographic and economic assumptions.

| Valuation Date:                                     | Percentage of Payroll |                 | Monthly \$ Based on Projected Payroll |                 |
|-----------------------------------------------------|-----------------------|-----------------|---------------------------------------|-----------------|
|                                                     | 12/31/2025            | 12/31/2024      | 12/31/2025                            | 12/31/2024      |
| Fiscal Year Beginning:                              | October 1, 2027       | October 1, 2026 | October 1, 2027                       | October 1, 2026 |
| Division                                            |                       |                 |                                       |                 |
| 01 - NonUnion                                       | 21.28%                | 18.63%          | \$ 16,564                             | \$ 16,042       |
| 11 - Local 214                                      | 14.28%                | 12.99%          | 24,311                                | 23,460          |
| 12 - MNA                                            | 18.85%                | 17.67%          | 10,733                                | 11,282          |
| 13 - Administration                                 | 41.14%                | 40.71%          | 15,648                                | 14,713          |
| Total Municipality - Estimated Monthly Contribution |                       |                 | \$ 67,256                             | \$ 65,497       |
| Total Municipality - Estimated Annual Contribution  |                       |                 | \$ 807,072                            | \$ 785,964      |

Employee contribution rates:

| Valuation Date:     | Employee Contribution Rate |            |
|---------------------|----------------------------|------------|
|                     | 12/31/2025                 | 12/31/2024 |
| Division            |                            |            |
| 01 - NonUnion       | 2.68%                      | 2.68%      |
| 11 - Local 214      | 3.00%                      | 3.00%      |
| 12 - MNA            | 2.58%                      | 2.58%      |
| 13 - Administration | 3.00%                      | 3.00%      |

The employer may contribute more than the minimum required contributions, as these additional contributions will earn investment income and may result in lower future contribution requirements. Employers making contributions in excess of the minimum requirements may elect to apply the excess contribution immediately to a particular division, or segregate the excess into one or more "Surplus" divisions. An election in the first case would immediately reduce any unfunded accrued liability and lower the amortization payments throughout the remaining amortization period. Additional contribution into one or more Surplus divisions would not immediately lower future contributions, however the assets from the Surplus division(s) could be transferred to an unfunded division in the future to reduce the unfunded liability, or to be used to pay all or a portion of the minimum required contribution in a future year. For purposes of this report, the assets in any Surplus division have been included in the municipality's total assets, unfunded accrued liability, and funded status; however, these assets are not used in calculating the minimum required contribution.

**MERS strongly encourages employers to contribute more than the minimum contribution shown above. With the implemented dedicated gains policy, market gains and losses will continue to be smoothed over five years; however, excess returns are used to lower the investment assumption. Thus, there will be fewer gains to smooth in down markets. Having additional funds in Surplus divisions will assist plans with navigating potential short-term market volatility.**



Assuming that experience of the plan meets actuarial assumptions:

- To accelerate to a 100% funding ratio in 10 years, estimated monthly employer contributions for the fiscal year beginning in 2027 for the entire employer would be \$77,736, instead of \$67,256.

The required employer contribution rates, or dollars if the division is closed, determined in this report are reasonable under Actuarial Standard of Practice (ASOP) No. 4, Measuring Pension Obligations and Determining Pension Plan Costs or Contributions, based on:

- The use of reasonable actuarial assumptions and cost methods;
- The use of reasonable amortization and asset valuation methods; and
- Application of the MERS funding policy which will accumulate sufficient assets to make benefit payments when due, assuming all assumptions will be realized, and the required employer contributions are made when due.

### How and Why Do These Numbers Change?

In a defined benefit plan, contributions vary from one annual actuarial valuation to the next as a result of the following:

- Changes in benefit provisions (see Table 2);
- Changes in actuarial assumptions and methods (see the Appendix); and
- Experience of the plan (investment experience and demographic experience); this is the difference between actual experience of the plan and the actuarial assumptions.

These impacts are reflected in various tables in the report. For more information, please contact your Regional Manager.

### Comments on Investment Rate of Return Assumption

A defined benefit plan is funded by employer contributions, participant contributions, and investment earnings. Investment earnings have historically provided a significant portion of the funding. The larger the share of benefits being provided from investment returns, the smaller the required contributions, and vice versa. Determining the contributions required to prefund the promised retirement benefits requires an assumption of what investment earnings are expected to add to the fund over a long period of time. This is called the **Investment Return Assumption**.

The MERS Investment Return Assumption is **6.79%** per year. This, along with all other actuarial assumptions, is reviewed at least every five years in an Experience Study that compares the assumptions used against actual experience and recommends adjustments if necessary. If your municipality would like to explore contributions at lower assumed investment return assumptions, please review the “What If” projection scenarios later in this report.

### Assumption and Method Changes in 2025

Effective February 17, 2022 and first implemented in the December 31, 2021 annual actuarial valuation, the MERS Retirement Board adopted a dedicated gains policy that automatically lowers the assumed rate of investment return by using excess asset gains to mitigate large increases in required contributions to the Plan. Full details of this dedicated gains policy are available in the Actuarial Policy found on the MERS [website](#). Some goals of the dedicated gains policy are to:



- Provide a systematic approach to lower the assumed rate of investment return between experience studies; and
- Use excess gains to cover both the increase in normal cost and any increase in UAL payment the first contribution year after application (i.e., minimize the first-year impact (i.e., increase) in employer contributions).

Investment performance measured for the one-year period ending December 31, 2025 resulted in current year excess gains for use in lowering the assumed rate of investment return. As a result, the assumed rate of investment return was lowered from 6.93% to 6.79%. The December 31, 2025 valuation liabilities were developed using this new, lower assumption. Additionally, as a result of recognizing excess market gains, the valuation assets used to fund these liabilities are 2.7% higher than if there were no dedicated gains policy. The combined impact of these changes will minimize the first-year impact on employer contributions and may result in an increase or a decrease in employer contributions.

There were no other assumption or method changes in 2025.

## Comments on Asset Smoothing

To avoid dramatic spikes and dips in annual contribution requirements due to short-term fluctuations in asset markets, MERS applies a technique called **asset smoothing**. This spreads out each year's investment gains or losses over the prior year and the following four years. After initial application of asset smoothing, any remaining excess market gains are used to buy down the assumed rate of investment return and increase the level of valuation assets, to the extent allowed by the dedicated gains policy. This smoothing method is used to determine your actuarial value of assets (valuation assets), which is then used to determine both your funded ratio and your required contributions. **The (smoothed) actuarial rate of return for 2025 was 8.18%, while the actual market rate of return was 15.25%.** To see historical details of the market rate of return compared to the smoothed actuarial rate of return, refer to this report's Appendix or view the "[How Smoothing Works](#)" [video](#) on the [Defined Benefit resource page](#) of the MERS website.

As of December 31, 2025, the actuarial value of assets is just over 100% of market value due to asset smoothing and dedicated gains. This means that there are deferred investment losses, which will put slight upward pressure on contributions in the short term. The level of market value of assets and actuarial value of assets are very similar, resulting in a funded percentage that is not materially different.

## Alternate Scenarios to Estimate the Potential Volatility of Results ("What If Scenarios")

The calculations in this report are based on assumptions about long-term economic and demographic behavior. These assumptions will never materialize in a given year, except by coincidence. Therefore, the results will vary from one year to the next. The volatility of the results depends upon the characteristics of the plan. For example:

- Open divisions that have substantial assets compared to their active employee payroll will have more volatile employer contribution rates due to investment return fluctuations.
- Open divisions that have substantial accrued liability compared to their active employee payroll will have more volatile employer contribution rates due to demographic experience fluctuations.
- Small divisions will have more volatile contribution patterns than larger divisions because statistical fluctuations are relatively larger among small populations.
- Shorter amortization periods result in more volatile contribution patterns.



Many assumptions are important in determining the required employer contributions. In the following table, we show the impact of varying the Investment Return assumption. Lower investment returns would generally result in higher required employer contributions, and vice versa. The three economic scenarios below provide a quantitative risk assessment for the impact of investment returns on the plan's projected financial condition for funding purposes.

The relative impact of the economic scenarios below will vary from year to year, as the participant demographics change. The impact of each scenario should be analyzed for a given year, not from year to year. The results in the table are based on the December 31, 2025 valuation and are for the municipality in total, not by division.

It is important to note that calculations in this report are mathematical estimates based upon assumptions regarding future events, which may or may not materialize. Actuarial calculations can and do vary from one valuation to the next, sometimes significantly depending on the group's size. Projections are not predictions. Future valuations will be based on actual future experience.

| 12/31/2025 Valuation Results                   | Lower Future Annual Returns | Lower Future Annual Returns | Valuation Assumptions |
|------------------------------------------------|-----------------------------|-----------------------------|-----------------------|
| <b>Investment Return Assumption</b>            | <b>4.79%</b>                | <b>5.79%</b>                | <b>6.79%</b>          |
| Accrued Liability                              | \$ 26,168,088               | \$ 22,853,382               | \$ 20,135,403         |
| Valuation Assets <sup>1</sup>                  | \$ 16,396,612               | \$ 16,396,612               | \$ 16,396,612         |
| Unfunded Accrued Liability                     | \$ 9,771,476                | \$ 6,456,770                | \$ 3,738,791          |
| <b>Funded Ratio</b>                            | 63%                         | 72%                         | 81%                   |
| Monthly Normal Cost                            | \$ 49,165                   | \$ 35,666                   | \$ 25,620             |
| Monthly Amortization Payment                   | \$ 77,745                   | \$ 59,196                   | \$ 41,636             |
| <b>Total Employer Contribution<sup>2</sup></b> | <b>\$ 126,910</b>           | <b>\$ 94,862</b>            | <b>\$ 67,256</b>      |

<sup>1</sup> The Valuation Assets include assets from Surplus divisions, if any.

<sup>2</sup> If assets exceed accrued liabilities for a division, the division may have an overfunding credit to reduce the division's employer contribution requirement. If the overfunding credit is larger than the normal cost, the division's full credit is included in the municipality's amortization payment above but the division's total contribution requirement is zero. This can cause the displayed normal cost and amortization payment to not add up to the displayed total employer contribution.

## Projection Scenarios

The next two pages show projections of the plan's funded ratio and computed employer contributions under the actuarial assumptions used in the valuation and alternate economic assumption scenarios. All three projections account for the past investment experience that will continue to affect the actuarial rate of return in the short term.

The 6.79% scenario provides an estimate of computed employer contributions based on current actuarial assumptions, and a projected 6.79% market return. The other two scenarios may be useful if the municipality chooses to budget more conservatively and make contributions in addition to the minimum requirements. The 5.79% and 4.79% projection scenarios provide an indication of the potential required employer contribution if these assumptions were met over the long term.

Your municipality includes one or more Surplus divisions. Extra contributions in a Surplus division may be used to reduce future employer contributions or to accelerate the date by which the municipality becomes 100%



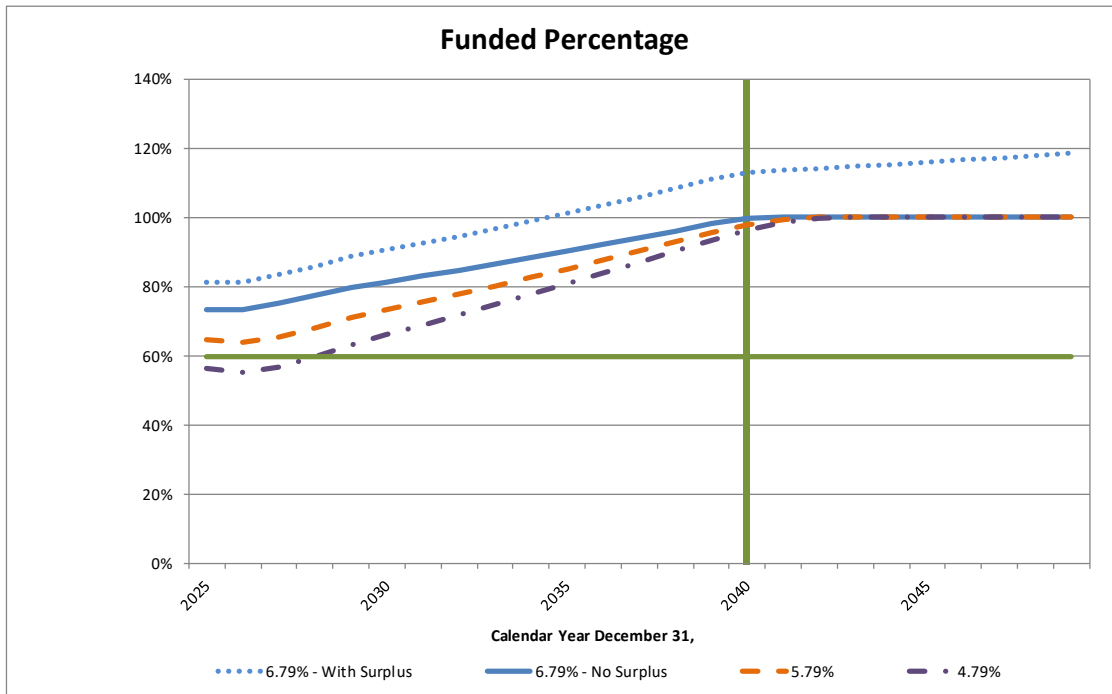
funded. The timing and use of these Surplus assets within the plan is discretionary. Certain employers have special funding arrangements that may differ from the Actuarial Policy.

The Funded Percentage graph shows projections of funded status under the 6.79% investment return assumption, both including the Surplus assets (contributed as of the valuation date), and without the Surplus assets. The graph including the Surplus assets assumes these Surplus assets grow with interest and are not used to lower future employer contributions. We modeled the projections including the Surplus assets in this fashion because the use of these assets within the plan is discretionary by the employer and we do not know when and how the employer will use them. Once the employer uses these Surplus assets, any future employer contributions are expected to be lower than those shown in the projections.

| Valuation<br>Year Ending<br>12/31 | Fiscal Year<br>Beginning<br>10/1 | Actuarial<br>Accrued<br>Liability | Valuation<br>Assets <sup>2</sup> | Funded<br>Percentage | Estimated Annual<br>Employer<br>Contribution |
|-----------------------------------|----------------------------------|-----------------------------------|----------------------------------|----------------------|----------------------------------------------|
| <b>6.79%<sup>1</sup></b>          |                                  |                                   |                                  |                      |                                              |
| 2025                              | 2027                             | \$ 20,135,403                     | \$ 14,806,592                    | 74%                  | \$ 807,072                                   |
| 2026                              | 2028                             | \$ 20,800,000                     | \$ 15,200,000                    | 73%                  | \$ 860,000                                   |
| 2027                              | 2029                             | \$ 21,600,000                     | \$ 16,300,000                    | 75%                  | \$ 872,000                                   |
| 2028                              | 2030                             | \$ 22,400,000                     | \$ 17,400,000                    | 77%                  | \$ 888,000                                   |
| 2029                              | 2031                             | \$ 23,200,000                     | \$ 18,500,000                    | 80%                  | \$ 900,000                                   |
| 2030                              | 2032                             | \$ 24,000,000                     | \$ 19,600,000                    | 82%                  | \$ 927,000                                   |
| <b>5.79%<sup>1</sup></b>          |                                  |                                   |                                  |                      |                                              |
| 2025                              | 2027                             | \$ 22,853,382                     | \$ 14,806,592                    | 65%                  | \$ 1,138,344                                 |
| 2026                              | 2028                             | \$ 23,600,000                     | \$ 15,100,000                    | 64%                  | \$ 1,210,000                                 |
| 2027                              | 2029                             | \$ 24,500,000                     | \$ 16,100,000                    | 66%                  | \$ 1,240,000                                 |
| 2028                              | 2030                             | \$ 25,400,000                     | \$ 17,300,000                    | 68%                  | \$ 1,270,000                                 |
| 2029                              | 2031                             | \$ 26,200,000                     | \$ 18,700,000                    | 71%                  | \$ 1,290,000                                 |
| 2030                              | 2032                             | \$ 27,100,000                     | \$ 19,900,000                    | 73%                  | \$ 1,330,000                                 |
| <b>4.79%<sup>1</sup></b>          |                                  |                                   |                                  |                      |                                              |
| 2025                              | 2027                             | \$ 26,168,088                     | \$ 14,806,592                    | 57%                  | \$ 1,522,920                                 |
| 2026                              | 2028                             | \$ 27,000,000                     | \$ 14,900,000                    | 55%                  | \$ 1,620,000                                 |
| 2027                              | 2029                             | \$ 28,000,000                     | \$ 15,900,000                    | 57%                  | \$ 1,670,000                                 |
| 2028                              | 2030                             | \$ 29,000,000                     | \$ 17,300,000                    | 60%                  | \$ 1,710,000                                 |
| 2029                              | 2031                             | \$ 29,900,000                     | \$ 18,900,000                    | 63%                  | \$ 1,750,000                                 |
| 2030                              | 2032                             | \$ 30,900,000                     | \$ 20,400,000                    | 66%                  | \$ 1,810,000                                 |

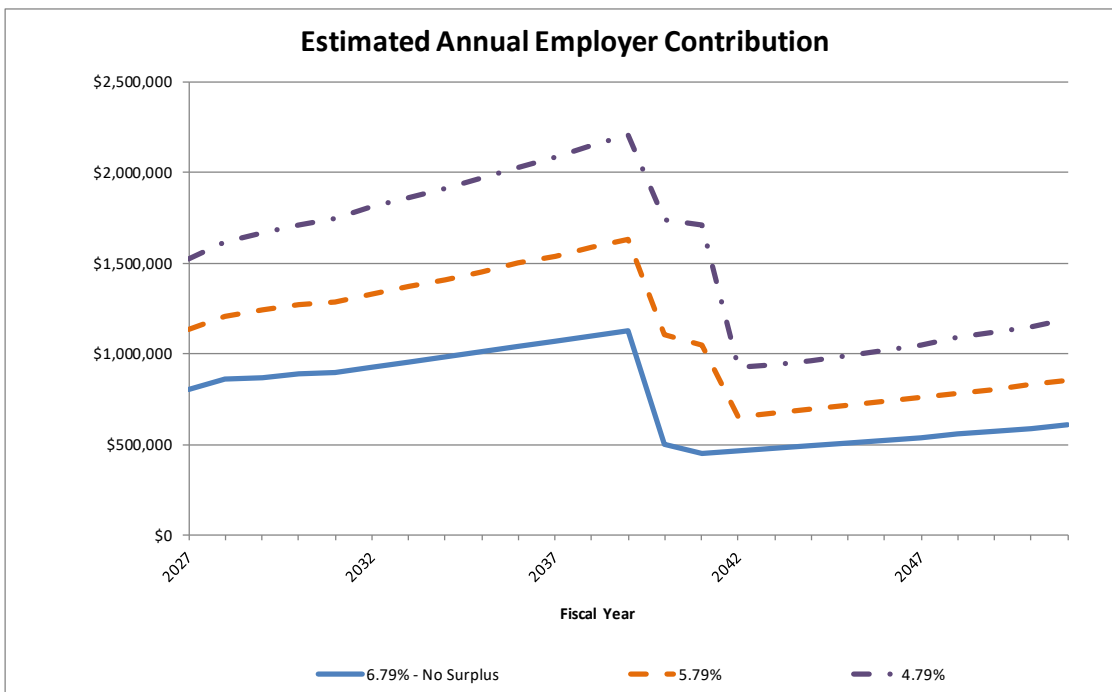
<sup>1</sup> Represents both the interest rate for discounting liabilities and the future investment return assumption on the Market Value of assets.

<sup>2</sup> Valuation Assets do not include assets from Surplus divisions, if any.



**Notes:**

Assumes assets from the Surplus division(s) will grow at the denoted investment return assumption and will not be used to lower employer contributions of non-surplus divisions during the projection period. Also assumes no additional contributions in future years to the surplus division(s). The green indicator lines have been added at 60% funded and 15 years following the valuation date for PA 202 purposes.



**Notes:**

Projected employer contributions do not reflect the use of any assets from the Surplus division(s).

## Table 1: Employer Contribution Details for the Fiscal Year Beginning October 1, 2027

| Division                                          | Total Normal Cost | Employee Contribution Rate | Employer Contributions <sup>1</sup> |                                                        |                                | Blended Employer Rate <sup>5</sup> | Employee Contribution Conversion Factor <sup>2</sup> |
|---------------------------------------------------|-------------------|----------------------------|-------------------------------------|--------------------------------------------------------|--------------------------------|------------------------------------|------------------------------------------------------|
|                                                   |                   |                            | Employer Normal Cost <sup>6</sup>   | Payment of the Unfunded Accrued Liability <sup>4</sup> | Computed Employer Contribution |                                    |                                                      |
| <b>Percentage of Payroll</b>                      |                   |                            |                                     |                                                        |                                |                                    |                                                      |
| 01 - NonUnion                                     | 9.54%             | 2.68%                      | 6.86%                               | 14.42%                                                 | 21.28%                         |                                    | 0.91%                                                |
| 11 - Local 214                                    | 10.36%            | 3.00%                      | 7.36%                               | 6.92%                                                  | 14.28%                         |                                    | 0.92%                                                |
| 12 - MNA                                          | 9.93%             | 2.58%                      | 7.35%                               | 11.50%                                                 | 18.85%                         |                                    | 0.91%                                                |
| 13 - Administration                               | 12.38%            | 3.00%                      | 9.38%                               | 31.76%                                                 | 41.14%                         |                                    | 0.89%                                                |
| <b>Estimated Monthly Contribution<sup>3</sup></b> |                   |                            |                                     |                                                        |                                |                                    |                                                      |
| 01 - NonUnion                                     |                   |                            | \$ 5,339                            | \$ 11,225                                              | \$ 16,564                      |                                    |                                                      |
| 11 - Local 214                                    |                   |                            | 12,529                              | 11,782                                                 | 24,311                         |                                    |                                                      |
| 12 - MNA                                          |                   |                            | 4,184                               | 6,549                                                  | 10,733                         |                                    |                                                      |
| 13 - Administration                               |                   |                            | 3,568                               | 12,080                                                 | 15,648                         |                                    |                                                      |
| <b>Total Municipality</b>                         |                   |                            | <b>\$ 25,620</b>                    | <b>\$ 41,636</b>                                       | <b>\$ 67,256</b>               |                                    |                                                      |
| <b>Estimated Annual Contribution<sup>3</sup></b>  |                   |                            | <b>\$ 307,440</b>                   | <b>\$ 499,632</b>                                      | <b>\$ 807,072</b>              |                                    |                                                      |

- <sup>1</sup> The above employer contribution requirements are in addition to the employee contributions, if any.
- <sup>2</sup> If employee contributions are increased/decreased by 1.00% of pay, the employer contribution requirement will decrease/increase by the Employee Contribution Conversion Factor. The conversion factor is usually under 1% because employee contributions may be refunded at termination of employment and not used to fund retirement pensions. Employer contributions will all be used to fund pensions.
- <sup>3</sup> For divisions that are open to new hires, estimated contributions are based on projected fiscal year payroll. Actual contributions will be based on actual reported monthly pays, and will be different from the above amounts. For divisions that will have no new hires (i.e., closed divisions), invoices will be based on the above dollar amounts which are based on projected fiscal year payroll. See description of Open Divisions and Closed Divisions in the Appendix.
- <sup>4</sup> Note that if the overfunding credit is larger than the normal cost, the full credit is shown above but the total contribution requirement is zero. This will cause the displayed normal cost and unfunded accrued liability contributions not to add across.
- <sup>5</sup> For linked divisions, the employer will be invoiced the Computed Employer Contribution rate shown above for each linked division (a contribution rate for the open division; a contribution dollar for the closed-but-linked division), unless the employer elects to contribute the Blended Employer Rate shown above, by contacting MERS at 800-767-MERS (6377). Blended Employer Rate(s) exclude divisions with zero active members.
- <sup>6</sup> For divisions with a negative employer normal cost, employee contributions cover the normal cost and a portion of the payment of any unfunded accrued liability.

**Please see the Comments on Asset Smoothing in the Executive Summary of this report.**

## Table 2: Benefit Provisions

### 01 - NonUnion: Open Division

|                               | 2025 Valuation            | 2024 Valuation            |
|-------------------------------|---------------------------|---------------------------|
| Benefit Multiplier:           | 2.00% Multiplier (no max) | 2.00% Multiplier (no max) |
| Normal Retirement Age:        | 60                        | 60                        |
| Vesting:                      | 10 years                  | 10 years                  |
| Early Retirement (Unreduced): | -                         | -                         |
| Early Retirement (Reduced):   | 50/25<br>55/15            | 50/25<br>55/15            |
| Final Average Compensation:   | 5 years                   | 5 years                   |
| Employee Contributions:       | 2.68%                     | 2.68%                     |
| Act 88:                       | Yes (Adopted 11/18/1974)  | Yes (Adopted 11/18/1974)  |

### 11 - Local 214: Open Division

|                               | 2025 Valuation            | 2024 Valuation            |
|-------------------------------|---------------------------|---------------------------|
| Benefit Multiplier:           | 2.00% Multiplier (no max) | 2.00% Multiplier (no max) |
| Normal Retirement Age:        | 60                        | 60                        |
| Vesting:                      | 6 years                   | 6 years                   |
| Early Retirement (Unreduced): | -                         | -                         |
| Early Retirement (Reduced):   | 50/25<br>55/15            | 50/25<br>55/15            |
| Final Average Compensation:   | 5 years                   | 5 years                   |
| Employee Contributions:       | 3.00%                     | 3.00%                     |
| Act 88:                       | Yes (Adopted 11/18/1974)  | Yes (Adopted 11/18/1974)  |

### 12 - MNA: Open Division

|                               | 2025 Valuation            | 2024 Valuation            |
|-------------------------------|---------------------------|---------------------------|
| Benefit Multiplier:           | 2.00% Multiplier (no max) | 2.00% Multiplier (no max) |
| Normal Retirement Age:        | 60                        | 60                        |
| Vesting:                      | 8 years                   | 8 years                   |
| Early Retirement (Unreduced): | -                         | -                         |
| Early Retirement (Reduced):   | 50/25<br>55/15            | 50/25<br>55/15            |
| Final Average Compensation:   | 5 years                   | 5 years                   |
| Employee Contributions:       | 2.58%                     | 2.58%                     |
| Act 88:                       | Yes (Adopted 11/18/1974)  | Yes (Adopted 11/18/1974)  |



### 13 - Administration: Open Division

|                               | 2025 Valuation             | 2024 Valuation             |
|-------------------------------|----------------------------|----------------------------|
| Benefit Multiplier:           | 2.25% Multiplier (80% max) | 2.25% Multiplier (80% max) |
| Normal Retirement Age:        | 60                         | 60                         |
| Vesting:                      | 10 years                   | 10 years                   |
| Early Retirement (Unreduced): | -                          | -                          |
| Early Retirement (Reduced):   | 50/25<br>55/15             | 50/25<br>55/15             |
| Final Average Compensation:   | 5 years                    | 5 years                    |
| Employee Contributions:       | 3.00%                      | 3.00%                      |
| Act 88:                       | Yes (Adopted 11/18/1974)   | Yes (Adopted 11/18/1974)   |

### Table 3: Participant Summary

| Division                   | 2025 Valuation |                             | 2024 Valuation |                             | 2025 Valuation |                                      |                                          |
|----------------------------|----------------|-----------------------------|----------------|-----------------------------|----------------|--------------------------------------|------------------------------------------|
|                            | Number         | Annual Payroll <sup>1</sup> | Number         | Annual Payroll <sup>1</sup> | Average Age    | Average Benefit Service <sup>2</sup> | Average Eligibility Service <sup>2</sup> |
| <b>01 - NonUnion</b>       |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 12             | \$ 861,019                  | 14             | \$ 952,610                  | 46.0           | 13.6                                 | 14.7                                     |
| Vested Former Employees    | 5              | 64,831                      | 4              | 45,409                      | 53.9           | 9.6                                  | 22.0                                     |
| Retirees and Beneficiaries | 18             | 211,746                     | 17             | 208,921                     | 71.4           |                                      |                                          |
| Pending Refunds            | 5              |                             | 5              |                             |                |                                      |                                          |
| <b>11 - Local 214</b>      |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 40             | \$ 1,883,178                | 44             | \$ 1,998,210                | 42.0           | 8.1                                  | 8.5                                      |
| Vested Former Employees    | 31             | 250,294                     | 31             | 245,198                     | 47.1           | 9.4                                  | 12.0                                     |
| Retirees and Beneficiaries | 42             | 387,992                     | 38             | 356,012                     | 72.1           |                                      |                                          |
| Pending Refunds            | 34             |                             | 33             |                             |                |                                      |                                          |
| <b>12 - MNA</b>            |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 9              | \$ 629,717                  | 11             | \$ 706,521                  | 42.5           | 10.4                                 | 10.5                                     |
| Vested Former Employees    | 2              | 24,257                      | 3              | 34,602                      | 51.2           | 10.4                                 | 11.2                                     |
| Retirees and Beneficiaries | 13             | 168,658                     | 11             | 114,728                     | 75.9           |                                      |                                          |
| Pending Refunds            | 4              |                             | 5              |                             |                |                                      |                                          |
| <b>13 - Administration</b> |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 4              | \$ 420,817                  | 4              | \$ 399,798                  | 52.0           | 16.9                                 | 19.3                                     |
| Vested Former Employees    | 2              | 44,477                      | 2              | 44,477                      | 56.1           | 18.7                                 | 18.7                                     |
| Retirees and Beneficiaries | 7              | 177,246                     | 7              | 177,246                     | 74.3           |                                      |                                          |
| Pending Refunds            | 0              |                             | 0              |                             |                |                                      |                                          |
| <b>Total Municipality</b>  |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 65             | \$ 3,794,731                | 73             | \$ 4,057,139                | 43.4           | 10.0                                 | 10.6                                     |
| Vested Former Employees    | 40             | 383,859                     | 40             | 369,686                     | 48.6           | 9.9                                  | 13.5                                     |
| Retirees and Beneficiaries | 80             | 945,642                     | 73             | 856,907                     | 72.8           |                                      |                                          |
| Pending Refunds            | 43             |                             | 43             |                             |                |                                      |                                          |
| <b>Total Participants</b>  | <b>228</b>     |                             | <b>229</b>     |                             |                |                                      |                                          |

<sup>1</sup> Annual payroll for active employees; annual deferred benefits payable for vested former employees; annual benefits being paid for retirees and beneficiaries.

<sup>2</sup> Descriptions can be found under Miscellaneous and Technical Assumptions in the Appendix.

## Table 4: Reported Assets (Market Value)

| Division                              | 2025 Valuation                    |                       | 2024 Valuation                    |                       |
|---------------------------------------|-----------------------------------|-----------------------|-----------------------------------|-----------------------|
|                                       | Employer and Retiree <sup>1</sup> | Employee <sup>2</sup> | Employer and Retiree <sup>1</sup> | Employee <sup>2</sup> |
| 01 - NonUnion                         | \$ 3,054,369                      | \$ 380,751            | \$ 2,658,182                      | \$ 343,861            |
| 11 - Local 214                        | 6,053,614                         | 861,709               | 5,229,944                         | 852,119               |
| 12 - MNA                              | 2,198,692                         | 206,217               | 1,871,292                         | 233,754               |
| 13 - Administration                   | 1,858,490                         | 184,877               | 1,612,326                         | 166,460               |
| S1 - Surplus Unassoc.                 | 1,589,174                         | 0                     | 1,121,161                         | 0                     |
| <b>Municipality Total<sup>3</sup></b> | <b>\$ 14,754,339</b>              | <b>\$ 1,633,554</b>   | <b>\$ 12,492,906</b>              | <b>\$ 1,596,194</b>   |
| <b>Combined Assets<sup>3</sup></b>    | <b>\$16,387,893</b>               |                       | <b>\$14,089,100</b>               |                       |

<sup>1</sup> Reserve for Employer Contributions and Benefit Payments.

<sup>2</sup> Reserve for Employee Contributions.

<sup>3</sup> Totals may not add due to rounding.

The December 31, 2025 valuation assets (actuarial value of assets) are equal to 1.000532 times the reported market value of assets (compared to 1.065367 as of December 31, 2024). Refer to the Appendix for a description of the valuation asset derivation and a detailed calculation of valuation assets.

Assets in the Surplus division(s) are employer assets that have been reserved separately and may be used within the plan at the employer's discretion at some point in the future. These assets are not used in calculating the employer contribution for the fiscal year beginning October 1, 2027.

### Table 5: Flow of Valuation Assets

| Year Ended<br>12/31 | Employer Contributions |            | Employee Contributions | Investment Income<br>(Valuation Assets) | Benefit Payments | Employee Contribution Refunds | Net Transfers | Valuation Asset Balance |
|---------------------|------------------------|------------|------------------------|-----------------------------------------|------------------|-------------------------------|---------------|-------------------------|
|                     | Required               | Additional |                        |                                         |                  |                               |               |                         |
| 2015                | \$ 252,937             | \$ 0       | \$ 92,677              | \$ 427,708                              | \$ (457,027)     | \$ (422)                      | \$ 0          | \$ 8,714,378            |
| 2016                | 266,008                | 0          | 95,221                 | 467,056                                 | (465,882)        | (1,720)                       | 0             | 9,075,061               |
| 2017                | 281,778                | 0          | 94,936                 | 554,526                                 | (491,206)        | (5,464)                       | 0             | 9,509,631               |
| 2018                | 301,786                | 2,011      | 91,930                 | 350,789                                 | (555,802)        | (32,604)                      | 0             | 9,667,741               |
| 2019                | 325,025                | 524,802    | 92,960                 | 527,964                                 | (589,876)        | (6,212)                       | 0             | 10,542,404              |
| 2020                | 391,394                | 18,123     | 107,050                | 857,079                                 | (622,876)        | 0                             | 0             | 11,293,174              |
| 2021                | 474,762                | 8,269      | 115,374                | 1,918,784                               | (675,535)        | (8,613)                       | 0             | 13,126,215              |
| 2022                | 543,562                | 323,830    | 113,220                | 504,103                                 | (696,734)        | (9,941)                       | 0             | 13,904,255              |
| 2023                | 588,181                | 6          | 115,759                | 731,012                                 | (763,456)        | (16,645)                      | 0             | 14,559,112              |
| 2024                | 608,681                | 0          | 118,809                | 561,989                                 | (826,925)        | (11,604)                      | 0             | 15,010,062              |
| 2025                | 647,006                | 270,000    | 118,022                | 1,259,398                               | (887,802)        | (20,074)                      | 0             | 16,396,612              |

**Notes:**

Transfers in and out are usually related to the transfer of participants between municipalities, and to employer and employee payments for service credit purchases (if any) that the governing body has approved.

The investment income column reflects the recognized investment income based on Valuation Assets. It does not reflect the market value investment return in any given year.

The Valuation Asset balance includes assets from Surplus divisions, if any.

Years where historical information is not available will be displayed with zero values.

**Table 6: Actuarial Accrued Liabilities and Valuation Assets  
as of December 31, 2025**

| Division              | Actuarial Accrued Liability |                               |                               |                    |                      | Valuation Assets     | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-----------------------|-----------------------------|-------------------------------|-------------------------------|--------------------|----------------------|----------------------|-------------------|----------------------------------------------------|
|                       | Active<br>Employees         | Vested<br>Former<br>Employees | Retirees and<br>Beneficiaries | Pending<br>Refunds | Total                |                      |                   |                                                    |
| 01 - NonUnion         | \$ 2,072,557                | \$ 497,339                    | \$ 2,276,531                  | \$ 28,882          | \$ 4,875,309         | \$ 3,436,948         | 70.5%             | \$ 1,438,361                                       |
| 11 - Local 214        | 2,555,288                   | 1,760,564                     | 4,045,776                     | 61,685             | 8,423,313            | 6,919,001            | 82.1%             | 1,504,312                                          |
| 12 - MNA              | 1,359,028                   | 190,620                       | 1,684,509                     | 10,100             | 3,244,257            | 2,406,189            | 74.2%             | 838,068                                            |
| 13 - Administration   | 1,448,987                   | 451,836                       | 1,691,701                     | 0                  | 3,592,524            | 2,044,454            | 56.9%             | 1,548,070                                          |
| S1 - Surplus Unassoc. | 0                           | 0                             | 0                             | 0                  | 0                    | 1,590,020            |                   | (1,590,020)                                        |
| <b>Total</b>          | <b>\$ 7,435,860</b>         | <b>\$ 2,900,359</b>           | <b>\$ 9,698,517</b>           | <b>\$ 100,667</b>  | <b>\$ 20,135,403</b> | <b>\$ 16,396,612</b> | <b>81.4%</b>      | <b>\$ 3,738,791</b>                                |

**Please see the Comments on Asset Smoothing in the Executive Summary of this report.**

The December 31, 2025 valuation assets (actuarial value of assets) are equal to 1.000532 times the reported market value of assets. Refer to the Appendix for a description of the valuation asset derivation and a detailed calculation of valuation assets.

## Table 7: Actuarial Accrued Liabilities - Comparative Schedule

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2011                          | \$ 8,105,589                   | \$ 7,231,964     | 89%               | \$ 873,625                                         |
| 2012                          | 8,593,606                      | 7,697,743        | 90%               | 895,863                                            |
| 2013                          | 9,045,319                      | 8,036,458        | 89%               | 1,008,861                                          |
| 2014                          | 9,629,291                      | 8,398,505        | 87%               | 1,230,786                                          |
| 2015                          | 10,798,909                     | 8,714,378        | 81%               | 2,084,531                                          |
| 2016                          | 11,351,623                     | 9,075,061        | 80%               | 2,276,562                                          |
| 2017                          | 11,749,025                     | 9,509,631        | 81%               | 2,239,394                                          |
| 2018                          | 12,158,019                     | 9,667,741        | 80%               | 2,490,278                                          |
| 2019                          | 13,108,169                     | 10,542,404       | 80%               | 2,565,765                                          |
| 2020                          | 14,912,238                     | 11,293,174       | 76%               | 3,619,064                                          |
| 2021                          | 16,264,342                     | 13,126,215       | 81%               | 3,138,127                                          |
| 2022                          | 16,891,524                     | 13,904,255       | 82%               | 2,987,269                                          |
| 2023                          | 17,891,648                     | 14,559,112       | 81%               | 3,332,536                                          |
| 2024                          | 18,923,039                     | 15,010,062       | 79%               | 3,912,977                                          |
| 2025                          | 20,135,403                     | 16,396,612       | 81%               | 3,738,791                                          |

Notes: Actuarial assumptions were revised for the 2011, 2012, 2015, 2019, 2020, 2021, 2023, 2024 and 2025 actuarial valuations.

The Valuation Assets include assets from Surplus divisions, if any.

Years where historical information is not available will be displayed with zero values.

Throughout this report are references to valuation results generated prior to the 2018 valuation date. Results prior to 2018 were received directly from the prior actuary or extracted from the previous valuation system by MERS's technology service provider.

## Tables 8 and 9: Division-Based Comparative Schedules

### Division 01 - NonUnion

**Table 8-01: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2015                          | \$ 2,179,980                   | \$ 1,742,700     | 80%               | \$ 437,280                                         |
| 2016                          | 2,333,043                      | 1,812,860        | 78%               | 520,183                                            |
| 2017                          | 2,606,093                      | 2,010,427        | 77%               | 595,666                                            |
| 2018                          | 2,737,661                      | 2,066,673        | 75%               | 670,988                                            |
| 2019                          | 2,971,705                      | 2,152,663        | 72%               | 819,042                                            |
| 2020                          | 3,397,331                      | 2,329,345        | 69%               | 1,067,986                                          |
| 2021                          | 3,445,582                      | 2,549,009        | 74%               | 896,573                                            |
| 2022                          | 4,069,051                      | 2,853,719        | 70%               | 1,215,332                                          |
| 2023                          | 4,292,807                      | 2,994,360        | 70%               | 1,298,447                                          |
| 2024                          | 4,593,631                      | 3,198,277        | 70%               | 1,395,354                                          |
| 2025                          | 4,875,309                      | 3,436,948        | 70%               | 1,438,361                                          |

Notes: Actuarial assumptions were revised for the 2015, 2019, 2020, 2021, 2023, 2024 and 2025 actuarial valuations.

The percent funded does not reflect valuation assets from Surplus divisions, if any.

**Table 9-01: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2015                          | 11               | \$ 586,824        | 10.81%                                            | 2.68%                                         |
| 2016                          | 11               | 593,746           | 11.54%                                            | 2.68%                                         |
| 2017                          | 12               | 656,156           | 11.65%                                            | 2.68%                                         |
| 2018                          | 12               | 667,288           | 12.34%                                            | 2.68%                                         |
| 2019                          | 12               | 676,323           | 14.18%                                            | 2.68%                                         |
| 2020                          | 13               | 794,831           | 15.56%                                            | 2.68%                                         |
| 2021                          | 15               | 887,300           | 13.52%                                            | 2.68%                                         |
| 2022                          | 15               | 948,028           | 16.40%                                            | 2.68%                                         |
| 2023                          | 14               | 930,255           | 17.85%                                            | 2.68%                                         |
| 2024                          | 14               | 952,610           | 18.63%                                            | 2.68%                                         |
| 2025                          | 12               | 861,019           | 21.28%                                            | 2.68%                                         |

<sup>1</sup> For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

<sup>2</sup> For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

Note: The contributions shown in Table 9 reflect the full employer contribution requirement.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available will be displayed with zero values.

## Division 11 - Local 214

**Table 8-11: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2015                          | \$ 4,731,473                   | \$ 4,149,355     | 88%               | \$ 582,118                                         |
| 2016                          | 5,004,823                      | 4,413,139        | 88%               | 591,684                                            |
| 2017                          | 5,116,365                      | 4,590,767        | 90%               | 525,598                                            |
| 2018                          | 5,286,045                      | 4,728,068        | 89%               | 557,977                                            |
| 2019                          | 5,819,668                      | 4,942,705        | 85%               | 876,963                                            |
| 2020                          | 6,613,946                      | 5,322,111        | 80%               | 1,291,835                                          |
| 2021                          | 7,081,599                      | 6,142,210        | 87%               | 939,389                                            |
| 2022                          | 7,109,411                      | 6,146,113        | 86%               | 963,298                                            |
| 2023                          | 7,601,747                      | 6,424,890        | 85%               | 1,176,857                                          |
| 2024                          | 7,839,672                      | 6,479,630        | 83%               | 1,360,042                                          |
| 2025                          | 8,423,313                      | 6,919,001        | 82%               | 1,504,312                                          |

Notes: Actuarial assumptions were revised for the 2015, 2019, 2020, 2021, 2023, 2024 and 2025 actuarial valuations.

The percent funded does not reflect valuation assets from Surplus divisions, if any.

**Table 9-11: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2015                          | 53               | \$ 1,814,579      | 8.00%                                             | 3.00%                                         |
| 2016                          | 51               | 1,824,257         | 7.94%                                             | 3.00%                                         |
| 2017                          | 48               | 1,680,659         | 7.74%                                             | 3.00%                                         |
| 2018                          | 44               | 1,588,915         | 8.16%                                             | 3.00%                                         |
| 2019                          | 46               | 1,694,044         | 9.71%                                             | 3.00%                                         |
| 2020                          | 47               | 1,893,760         | 11.27%                                            | 3.00%                                         |
| 2021                          | 44               | 1,795,774         | 10.83%                                            | 3.00%                                         |
| 2022                          | 47               | 1,923,374         | 10.90%                                            | 3.00%                                         |
| 2023                          | 46               | 1,978,819         | 12.10%                                            | 3.00%                                         |
| 2024                          | 44               | 1,998,210         | 12.99%                                            | 3.00%                                         |
| 2025                          | 40               | 1,883,178         | 14.28%                                            | 3.00%                                         |

<sup>1</sup> For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

<sup>2</sup> For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

Note: The contributions shown in Table 9 reflect the full employer contribution requirement.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available will be displayed with zero values.



## Division 12 - MNA

**Table 8-12: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2015                          | \$ 1,596,067                   | \$ 1,361,433     | 85%               | \$ 234,634                                         |
| 2016                          | 1,672,532                      | 1,426,407        | 85%               | 246,125                                            |
| 2017                          | 1,839,658                      | 1,502,068        | 82%               | 337,590                                            |
| 2018                          | 1,906,488                      | 1,502,423        | 79%               | 404,065                                            |
| 2019                          | 1,976,910                      | 1,478,990        | 75%               | 497,920                                            |
| 2020                          | 2,388,420                      | 1,589,881        | 67%               | 798,539                                            |
| 2021                          | 2,704,451                      | 1,922,207        | 71%               | 782,244                                            |
| 2022                          | 2,621,252                      | 2,021,352        | 77%               | 599,900                                            |
| 2023                          | 2,742,499                      | 2,149,806        | 78%               | 592,693                                            |
| 2024                          | 3,082,122                      | 2,242,647        | 73%               | 839,475                                            |
| 2025                          | 3,244,257                      | 2,406,189        | 74%               | 838,068                                            |

Notes: Actuarial assumptions were revised for the 2015, 2019, 2020, 2021, 2023, 2024 and 2025 actuarial valuations.

The percent funded does not reflect valuation assets from Surplus divisions, if any.

**Table 9-12: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2015                          | 11               | \$ 539,470        | 9.16%                                             | 2.58%                                         |
| 2016                          | 10               | 515,119           | 9.47%                                             | 2.58%                                         |
| 2017                          | 9                | 503,548           | 10.71%                                            | 2.58%                                         |
| 2018                          | 8                | 475,034           | 12.05%                                            | 2.58%                                         |
| 2019                          | 8                | 462,892           | 14.38%                                            | 2.58%                                         |
| 2020                          | 13               | 896,114           | 14.36%                                            | 2.58%                                         |
| 2021                          | 13               | 996,652           | 14.12%                                            | 2.58%                                         |
| 2022                          | 10               | 663,958           | 14.56%                                            | 2.58%                                         |
| 2023                          | 10               | 668,661           | 14.81%                                            | 2.58%                                         |
| 2024                          | 11               | 706,521           | 17.67%                                            | 2.58%                                         |
| 2025                          | 9                | 629,717           | 18.85%                                            | 2.58%                                         |

<sup>1</sup> For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

<sup>2</sup> For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

Note: The contributions shown in Table 9 reflect the full employer contribution requirement.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available will be displayed with zero values.



## Division 13 - Administration

**Table 8-13: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2015                          | \$ 2,291,389                   | \$ 1,460,890     | 64%               | \$ 830,499                                         |
| 2016                          | 2,341,225                      | 1,422,655        | 61%               | 918,570                                            |
| 2017                          | 2,186,909                      | 1,406,369        | 64%               | 780,540                                            |
| 2018                          | 2,227,825                      | 1,370,577        | 62%               | 857,248                                            |
| 2019                          | 2,339,886                      | 1,404,262        | 60%               | 935,624                                            |
| 2020                          | 2,512,541                      | 1,440,917        | 57%               | 1,071,624                                          |
| 2021                          | 3,032,710                      | 1,797,237        | 59%               | 1,235,473                                          |
| 2022                          | 3,091,810                      | 1,793,061        | 58%               | 1,298,749                                          |
| 2023                          | 3,254,595                      | 1,841,054        | 57%               | 1,413,541                                          |
| 2024                          | 3,407,614                      | 1,895,060        | 56%               | 1,512,554                                          |
| 2025                          | 3,592,524                      | 2,044,454        | 57%               | 1,548,070                                          |

Notes: Actuarial assumptions were revised for the 2015, 2019, 2020, 2021, 2023, 2024 and 2025 actuarial valuations.

The percent funded does not reflect valuation assets from Surplus divisions, if any.

**Table 9-13: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2015                          | 4                | \$ 330,748        | 24.01%                                            | 3.00%                                         |
| 2016                          | 4                | 340,473           | 25.31%                                            | 3.00%                                         |
| 2017                          | 4                | 308,462           | 24.88%                                            | 3.00%                                         |
| 2018                          | 4                | 349,762           | 25.17%                                            | 3.00%                                         |
| 2019                          | 4                | 343,146           | 29.07%                                            | 3.00%                                         |
| 2020                          | 4                | 369,010           | 31.45%                                            | 3.00%                                         |
| 2021                          | 4                | 328,364           | 37.14%                                            | 3.00%                                         |
| 2022                          | 4                | 356,418           | 37.12%                                            | 3.00%                                         |
| 2023                          | 4                | 377,918           | 39.18%                                            | 3.00%                                         |
| 2024                          | 4                | 399,798           | 40.71%                                            | 3.00%                                         |
| 2025                          | 4                | 420,817           | 41.14%                                            | 3.00%                                         |

<sup>1</sup> For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

<sup>2</sup> For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

Note: The contributions shown in Table 9 reflect the full employer contribution requirement.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available will be displayed with zero values.



## Division S1 - Surplus Unassoc.

**Table 8-S1: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2015                          | \$ 0                           | \$ 0             |                   | \$ 0                                               |
| 2016                          | 0                              | 0                |                   | 0                                                  |
| 2017                          | 0                              | 0                |                   | 0                                                  |
| 2018                          | 0                              | 0                |                   | 0                                                  |
| 2019                          | 0                              | 563,784          |                   | (563,784)                                          |
| 2020                          | 0                              | 610,920          |                   | (610,920)                                          |
| 2021                          | 0                              | 715,552          |                   | (715,552)                                          |
| 2022                          | 0                              | 1,090,010        |                   | (1,090,010)                                        |
| 2023                          | 0                              | 1,149,002        |                   | (1,149,002)                                        |
| 2024                          | 0                              | 1,194,448        |                   | (1,194,448)                                        |
| 2025                          | 0                              | 1,590,020        |                   | (1,590,020)                                        |

Notes: Actuarial assumptions were revised for the 2015, 2019, 2020, 2021, 2023, 2024 and 2025 actuarial valuations.

Years where historical information is not available will be displayed with zero values.

## Table 10: Division-Based Layered Amortization Schedule

### Division 01 - NonUnion

**Table 10-01: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 10/1/2027 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|---------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>        | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 437,280                    | 23                                        | \$ 433,498                                  | 13                                         | \$ 42,408                   |
| (Gain)/Loss  | 12/31/2016       | 65,616                        | 22                                        | 68,748                                      | 13                                         | 6,720                       |
| (Gain)/Loss  | 12/31/2017       | 56,810                        | 21                                        | 59,113                                      | 13                                         | 5,784                       |
| (Gain)/Loss  | 12/31/2018       | 62,597                        | 20                                        | 64,845                                      | 13                                         | 6,348                       |
| (Gain)/Loss  | 12/31/2019       | 58,150                        | 19                                        | 59,718                                      | 13                                         | 5,844                       |
| Assumption   | 12/31/2019       | 78,465                        | 19                                        | 75,864                                      | 13                                         | 7,416                       |
| Experience   | 12/31/2020       | 235,230                       | 18                                        | 243,160                                     | 13                                         | 23,784                      |
| Experience   | 12/31/2021       | (200,279)                     | 17                                        | (207,785)                                   | 13                                         | (20,328)                    |
| Experience   | 12/31/2022       | 328,857                       | 16                                        | 345,994                                     | 13                                         | 33,852                      |
| Experience   | 12/31/2023       | 83,275                        | 15                                        | 89,081                                      | 13                                         | 8,712                       |
| Experience   | 12/31/2024       | 87,918                        | 15                                        | 96,671                                      | 14                                         | 8,928                       |
| Experience   | 12/31/2025       | 53,273                        | 15                                        | 59,764                                      | 15                                         | 5,232                       |
| <b>Total</b> |                  |                               |                                           | <b>\$ 1,388,671</b>                         |                                            | <b>\$ 134,700</b>           |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

The unfunded accrued liability (UAL) as of December 31, 2025 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2025 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

**Table 10-11: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 10/1/2027 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|---------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>        | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 582,118                    | 23                                        | \$ 592,867                                  | 13                                         | \$ 57,996                   |
| (Gain)/Loss  | 12/31/2016       | (23,600)                      | 22                                        | (24,722)                                    | 13                                         | (2,424)                     |
| (Gain)/Loss  | 12/31/2017       | (89,398)                      | 21                                        | (93,029)                                    | 13                                         | (9,096)                     |
| (Gain)/Loss  | 12/31/2018       | 35,319                        | 20                                        | 36,596                                      | 13                                         | 3,576                       |
| (Gain)/Loss  | 12/31/2019       | 135,858                       | 19                                        | 139,520                                     | 13                                         | 13,644                      |
| Assumption   | 12/31/2019       | 183,110                       | 19                                        | 183,619                                     | 13                                         | 17,964                      |
| Experience   | 12/31/2020       | 389,387                       | 18                                        | 402,506                                     | 13                                         | 39,372                      |
| Experience   | 12/31/2021       | (404,711)                     | 17                                        | (419,888)                                   | 13                                         | (41,076)                    |
| Experience   | 12/31/2022       | 41,005                        | 16                                        | 43,143                                      | 13                                         | 4,224                       |
| Experience   | 12/31/2023       | 248,044                       | 15                                        | 265,351                                     | 13                                         | 25,956                      |
| Experience   | 12/31/2024       | 177,548                       | 15                                        | 195,214                                     | 14                                         | 18,024                      |
| Experience   | 12/31/2025       | 134,490                       | 15                                        | 150,875                                     | 15                                         | 13,224                      |
| <b>Total</b> |                  |                               |                                           | <b>\$ 1,472,052</b>                         |                                            | <b>\$ 141,384</b>           |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

The unfunded accrued liability (UAL) as of December 31, 2025 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2025 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

## Division 12 - MNA

**Table 10-12: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 10/1/2027 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|---------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>        | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 234,634                    | 23                                        | \$ 240,017                                  | 13                                         | \$ 23,484                   |
| (Gain)/Loss  | 12/31/2016       | (1,867)                       | 22                                        | (1,949)                                     | 13                                         | (192)                       |
| (Gain)/Loss  | 12/31/2017       | 80,409                        | 21                                        | 83,672                                      | 13                                         | 8,184                       |
| (Gain)/Loss  | 12/31/2018       | 58,063                        | 20                                        | 60,156                                      | 13                                         | 5,880                       |
| (Gain)/Loss  | 12/31/2019       | 31,510                        | 19                                        | 32,363                                      | 13                                         | 3,168                       |
| Assumption   | 12/31/2019       | 51,364                        | 19                                        | 49,896                                      | 13                                         | 4,884                       |
| Experience   | 12/31/2020       | 291,126                       | 18                                        | 300,921                                     | 13                                         | 29,436                      |
| Experience   | 12/31/2021       | (45,612)                      | 17                                        | (47,314)                                    | 13                                         | (4,632)                     |
| Experience   | 12/31/2022       | (189,335)                     | 16                                        | (199,193)                                   | 13                                         | (19,488)                    |
| Experience   | 12/31/2023       | 18,540                        | 15                                        | 19,830                                      | 13                                         | 1,944                       |
| Experience   | 12/31/2024       | 266,954                       | 15                                        | 293,513                                     | 14                                         | 27,108                      |
| Experience   | 12/31/2025       | (12,028)                      | 15                                        | (13,493)                                    | 15                                         | (1,188)                     |
| <b>Total</b> |                  |                               |                                           | <b>\$ 818,419</b>                           |                                            | <b>\$ 78,588</b>            |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

The unfunded accrued liability (UAL) as of December 31, 2025 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2025 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

## Division 13 - Administration

**Table 10-13: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 10/1/2027 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|---------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>        | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 830,499                    | 23                                        | \$ 815,245                                  | 13                                         | \$ 79,752                   |
| (Gain)/Loss  | 12/31/2016       | 57,227                        | 22                                        | 59,932                                      | 13                                         | 5,868                       |
| (Gain)/Loss  | 12/31/2017       | (161,757)                     | 21                                        | (168,343)                                   | 13                                         | (16,464)                    |
| (Gain)/Loss  | 12/31/2018       | 78,006                        | 20                                        | 80,798                                      | 13                                         | 7,908                       |
| (Gain)/Loss  | 12/31/2019       | 4,718                         | 19                                        | 4,834                                       | 13                                         | 468                         |
| Assumption   | 12/31/2019       | 72,013                        | 19                                        | 68,503                                      | 13                                         | 6,696                       |
| Experience   | 12/31/2020       | 125,761                       | 18                                        | 129,986                                     | 13                                         | 12,720                      |
| Experience   | 12/31/2021       | 147,036                       | 17                                        | 152,549                                     | 13                                         | 14,928                      |
| Experience   | 12/31/2022       | 55,944                        | 16                                        | 58,858                                      | 13                                         | 5,760                       |
| Experience   | 12/31/2023       | 115,775                       | 15                                        | 123,856                                     | 13                                         | 12,120                      |
| Experience   | 12/31/2024       | 107,252                       | 15                                        | 117,919                                     | 14                                         | 10,896                      |
| Experience   | 12/31/2025       | 43,813                        | 15                                        | 49,151                                      | 15                                         | 4,308                       |
| <b>Total</b> |                  |                               |                                           | <b>\$ 1,493,288</b>                         |                                            | <b>\$ 144,960</b>           |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

The unfunded accrued liability (UAL) as of December 31, 2025 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2025 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

## GASB Statement No. 68 Information

The following information has been prepared to provide some of the information necessary to complete GASB Statement No. 68 disclosures. GASB Statement No. 68 is effective for fiscal years beginning after June 15, 2014. Additional resources, including an Implementation Guide, are available at <http://www.mersofmich.com/>.

|                                                        |            |
|--------------------------------------------------------|------------|
| Actuarial Valuation Date:                              | 12/31/2025 |
| Measurement Date of the Total Pension Liability (TPL): | 12/31/2025 |

At 12/31/2025, the following employees were covered by the benefit terms:

|                                                                                    |           |
|------------------------------------------------------------------------------------|-----------|
| Inactive employees or beneficiaries currently receiving benefits:                  | 80        |
| Inactive employees entitled to but not yet receiving benefits (including refunds): | 83        |
| Active employees:                                                                  | <u>65</u> |
|                                                                                    | 228       |

|                                                            |               |
|------------------------------------------------------------|---------------|
| Total Pension Liability as of 12/31/2024 measurement date: | \$ 18,361,357 |
|------------------------------------------------------------|---------------|

|                                                            |               |
|------------------------------------------------------------|---------------|
| Total Pension Liability as of 12/31/2025 measurement date: | \$ 19,534,283 |
|------------------------------------------------------------|---------------|

|                                                                      |            |
|----------------------------------------------------------------------|------------|
| Service Cost for the year ending on the 12/31/2025 measurement date: | \$ 362,086 |
|----------------------------------------------------------------------|------------|

Change in the Total Pension Liability due to:

|                                                                     |            |
|---------------------------------------------------------------------|------------|
| - Benefit changes <sup>1</sup> :                                    | \$ 0       |
| - Differences between expected and actual experience <sup>2</sup> : | \$ 95,825  |
| - Changes in assumptions <sup>2</sup> :                             | \$ 324,138 |

|                                                                                                |   |
|------------------------------------------------------------------------------------------------|---|
| Average expected remaining service lives of all employees (active and inactive) <sup>3</sup> : | 3 |
|------------------------------------------------------------------------------------------------|---|

<sup>1</sup> A change in liability due to benefit changes is immediately recognized when calculating pension expense for the year.

<sup>2</sup> Changes in liability due to differences between actual and expected experience, and changes in assumptions, are recognized in pension expense over the average remaining service lives of all employees.

<sup>3</sup> Average expected remaining service life is the actuarial expectation of the future period of service that members of an employee population are projected to complete from the valuation date, based on assumed decrement rates.

|                                                                           |              |
|---------------------------------------------------------------------------|--------------|
| Covered employee payroll (Needed for Required Supplementary Information): | \$ 3,794,731 |
|---------------------------------------------------------------------------|--------------|

Note: Covered employee payroll may differ from the GASB Statement No. 68 definition.

Sensitivity of the Net Pension Liability to changes in the discount rate:

|                                                   | 1% Decrease<br>(6.04%) | Current Discount<br>Rate (7.04%) | 1% Increase<br>(8.04%) |
|---------------------------------------------------|------------------------|----------------------------------|------------------------|
| Change in Net Pension Liability as of 12/31/2025: | \$ 2,589,008           | \$ 0                             | \$ (2,140,914)         |

Note: The current discount rate shown for GASB Statement No. 68 purposes is higher than the MERS assumed rate of return. This is because for GASB Statement No. 68 purposes, the discount rate must be gross of administrative expenses, whereas for funding purposes it is net of administrative expenses.



## Benefit Provision History

The following benefit provision history is provided by MERS and reflects provisions in effect as of the end of the valuation year. Any corrections to this history or discrepancies between this information and information displayed elsewhere in the valuation report should be reported to MERS. All provisions are listed by date of adoption.

### 01 - NonUnion

|            |                                                                         |
|------------|-------------------------------------------------------------------------|
| 9/1/2025   | Military Leave - Default Absorb to UAL                                  |
| 1/1/2021   | Custom Wages                                                            |
| 1/1/2021   | Part Time Employees - Included                                          |
| 1/1/2021   | Service Credit Qualification - 80 hours                                 |
| 12/1/2016  | Service Credit Purchase Estimates - Yes                                 |
| 10/1/2007  | 2.00% Multiplier                                                        |
| 10/1/2007  | Member Contribution Rate 2.68%                                          |
| 5/1/2006   | Fiscal Month - October                                                  |
| 1/1/2004   | Day of work defined as 160 Hours a Month for Full Time employees.       |
| 1/1/2004   | Day of work defined as 80 Hours a Month for Part Time employees.        |
| 1/1/2004   | Convert Part-Time Employees Accrued Service to Full-Time: Yes           |
| 1/1/2003   | Flexible E 1.4% COLA Adopted (01/01/2003)                               |
| 1/1/2002   | Flexible E 2% COLA Adopted (01/01/2002)                                 |
| 1/1/2000   | Flexible E 2% COLA Adopted (01/01/2000)                                 |
| 1/1/1998   | Flexible E 2% COLA Adopted (01/01/1998)                                 |
| 1/1/1995   | Flexible E 2% COLA Adopted (01/01/1995)                                 |
| 1/1/1993   | Flexible E 2% COLA Adopted (01/01/1993)                                 |
| 1/1/1992   | Flexible E 2% COLA Adopted (01/01/1992)                                 |
| 1/1/1991   | 1.20% Multiplier on FAC < \$4,200 and 1.70% Multiplier on FAC > \$4,200 |
| 1/1/1991   | Flexible E 2% COLA Adopted (01/01/1991)                                 |
| 1/1/1991   | Member Contribution Rate 0.00%                                          |
| 1/1/1990   | Flexible E 2% COLA Adopted (01/01/1990)                                 |
| 1/1/1989   | Flexible E 2% COLA Adopted (01/01/1989)                                 |
| 1/1/1988   | Flexible E 2% COLA Adopted (01/01/1988)                                 |
| 1/1/1987   | Flexible E 2% COLA Adopted (01/01/1987)                                 |
| 8/20/1979  | Exclude Temporary Employees                                             |
| 11/18/1974 | Covered by Act 88                                                       |
| 12/1/1966  | 1.00% Multiplier on FAC < \$4,200 and 1.50% Multiplier on FAC > \$4,200 |
| 12/1/1966  | 10 Year Vesting                                                         |
| 12/1/1966  | Benefit FAC-5 (5 Year Final Average Compensation)                       |
| 12/1/1966  | Member Contribution Rate 3.00% Under \$4,200.00 - Then 5.00%            |
|            | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years     |
|            | Normal Retirement Age (DB) - 60                                         |

### 11 - Local 214

|           |                                                                   |
|-----------|-------------------------------------------------------------------|
| 9/1/2025  | Military Leave - Default Absorb to UAL                            |
| 1/1/2021  | Custom Wages                                                      |
| 1/1/2021  | Part Time Employees - Included                                    |
| 1/1/2021  | Service Credit Qualification - 80 hours                           |
| 12/1/2016 | Service Credit Purchase Estimates - Yes                           |
| 5/1/2006  | Fiscal Month - October                                            |
| 1/1/2004  | Day of work defined as 160 Hours a Month for Full Time employees. |



## 11 - Local 214

|            |                                                                         |
|------------|-------------------------------------------------------------------------|
| 1/1/2004   | Day of work defined as 80 Hours a Month for Part Time employees.        |
| 1/1/2004   | Convert Part-Time Employees Accrued Service to Full-Time: Yes           |
| 1/1/2003   | 6 Year Vesting                                                          |
| 1/1/2003   | Flexible E 1.4% COLA Adopted (01/01/2003)                               |
| 1/1/2003   | Member Contribution Rate 3.00%                                          |
| 1/1/2002   | Flexible E 2% COLA Adopted (01/01/2002)                                 |
| 1/1/2000   | Flexible E 2% COLA Adopted (01/01/2000)                                 |
| 1/1/1998   | 2.00% Multiplier                                                        |
| 1/1/1998   | Flexible E 2% COLA Adopted (01/01/1998)                                 |
| 1/1/1998   | Member Contribution Rate 2.75%                                          |
| 1/1/1995   | Flexible E 1.4% COLA Adopted (01/01/1995)                               |
| 1/1/1993   | Flexible E 2% COLA Adopted (01/01/1993)                                 |
| 1/1/1992   | Flexible E 2% COLA Adopted (01/01/1992)                                 |
| 1/1/1991   | 1.20% Multiplier on FAC < \$4,200 and 1.70% Multiplier on FAC > \$4,200 |
| 1/1/1991   | 10 Year Vesting                                                         |
| 1/1/1991   | Benefit FAC-5 (5 Year Final Average Compensation)                       |
| 1/1/1991   | Member Contribution Rate 0.00%                                          |
| 8/20/1979  | Exclude Temporary Employees                                             |
| 11/18/1974 | Covered by Act 88                                                       |
|            | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years     |
|            | Normal Retirement Age (DB) - 60                                         |

## 12 - MNA

|           |                                                                         |
|-----------|-------------------------------------------------------------------------|
| 9/1/2025  | Military Leave - Default Absorb to UAL                                  |
| 1/1/2021  | Custom Wages                                                            |
| 1/1/2021  | Part Time Employees - Included                                          |
| 1/1/2021  | Service Credit Qualification - 80 hours                                 |
| 12/1/2016 | Service Credit Purchase Estimates - Yes                                 |
| 5/1/2006  | Fiscal Month - October                                                  |
| 1/1/2004  | 8 Year Vesting                                                          |
| 1/1/2004  | Day of work defined as 160 Hours a Month for Full Time employees.       |
| 1/1/2004  | Day of work defined as 80 Hours a Month for Part Time employees.        |
| 1/1/2004  | Member Contribution Rate 2.58%                                          |
| 1/1/2004  | Convert Part-Time Employees Accrued Service to Full-Time: Yes           |
| 1/1/2003  | Flexible E 1.4% COLA Adopted (01/01/2003)                               |
| 1/1/2002  | Flexible E 2% COLA Adopted (01/01/2002)                                 |
| 1/1/2000  | Flexible E 2% COLA Adopted (01/01/2000)                                 |
| 12/1/1998 | 2.00% Multiplier                                                        |
| 12/1/1998 | Member Contribution Rate 2.25%                                          |
| 1/1/1998  | Flexible E 2% COLA Adopted (01/01/1998)                                 |
| 1/1/1995  | Flexible E 2% COLA Adopted (01/01/1995)                                 |
| 1/1/1993  | Flexible E 2% COLA Adopted (01/01/1993)                                 |
| 1/1/1992  | Flexible E 2% COLA Adopted (01/01/1992)                                 |
| 1/1/1992  | Member Contribution Rate 0.00%                                          |
| 1/1/1991  | Member Contribution Rate 3.00% Under \$4,200.00 - Then 5.00%            |
| 6/1/1985  | 1.20% Multiplier on FAC < \$4,200 and 1.70% Multiplier on FAC > \$4,200 |
| 6/1/1985  | 10 Year Vesting                                                         |
| 6/1/1985  | Benefit FAC-5 (5 Year Final Average Compensation)                       |
| 8/20/1979 | Exclude Temporary Employees                                             |



## 12 - MNA

11/18/1974 Covered by Act 88  
Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years  
Normal Retirement Age (DB) - 60

## 13 - Administration

9/1/2025 Military Leave - Default Absorb to UAL  
1/1/2021 Custom Wages  
1/1/2021 Part Time Employees - Included  
1/1/2021 Service Credit Qualification - 80 hours  
12/1/2016 Service Credit Purchase Estimates - Yes  
5/1/2012 Member Contribution Rate 3.00%  
5/1/2006 Fiscal Month - October  
1/1/2004 Day of work defined as 160 Hours a Month for Full Time employees.  
1/1/2004 Day of work defined as 80 Hours a Month for Part Time employees.  
1/1/2004 Convert Part-Time Employees Accrued Service to Full-Time: Yes  
10/1/2001 10 Year Vesting  
10/1/2001 2.25% Multiplier (Capped at 80% of FAC)  
10/1/2001 Benefit FAC-5 (5 Year Final Average Compensation)  
10/1/2001 Member Contribution Rate 0.00%  
11/18/1974 Covered by Act 88  
Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years  
Normal Retirement Age (DB) - 60

## S1 - Surplus Unassoc.

5/1/2006 Fiscal Month - October

## Plan Provisions, Actuarial Assumptions, and Actuarial Funding Method

Details on MERS plan provisions, actuarial assumptions, and actuarial methodology can be found in the Appendix. Some actuarial assumptions are specific to this municipality and its divisions. These are listed below.

### Increase in Final Average Compensation

| Division      | Increase Assumption |
|---------------|---------------------|
| All Divisions | 2.00%               |

### Miscellaneous and Technical Assumptions

Loads – None.

**Amortization Policy for Closed Not Linked Divisions:** The default funding policy for closed not linked divisions, including open divisions with zero active members, is to follow a non-accelerated amortization, where each closed period decreases by one year each year until the period is exhausted.

## Risk Commentary

Determination of the accrued liability, the employer contribution, and the funded ratio requires the use of assumptions regarding future economic and demographic experience. Risk measures, as illustrated in this report, are intended to aid in the understanding of the effects of future experience differing from the assumptions used in the course of the actuarial valuation. Risk measures may also help with illustrating the potential volatility in the accrued liability, the actuarially determined contribution and the funded ratio that result from the differences between actual experience and the actuarial assumptions.

Future actuarial measurements may differ significantly from the current measurements presented in this report due to such factors as the following: plan experience differing from that anticipated by the economic or demographic assumptions; changes in economic or demographic assumptions due to changing conditions; increases or decreases expected as part of the natural operation of the methodology used for these measurements (such as the end of an amortization period, or additional cost or contribution requirements based on the Plan's funded status); and changes in Plan provisions or applicable law. The scope of an actuarial valuation does not include an analysis of the potential range of such future measurements.

Examples of risk that may reasonably be anticipated to significantly affect the plan's future financial condition include:

- **Investment Risk** – actual investment returns may differ from the expected returns;
- **Asset/Liability Mismatch** – changes in asset values may not match changes in liabilities, thereby altering the gap between the accrued liability and assets and consequently altering the funded status and contribution requirements;
- **Salary and Payroll Risk** – actual salaries and total payroll may differ from expected, resulting in actual future accrued liability and contributions differing from expected;
- **Longevity Risk** – members may live longer or shorter than expected and receive pensions for a period of time other than assumed; and
- **Other Demographic Risks** – members may terminate, retire or become disabled at times or with benefits other than assumed resulting in actual future accrued liability and contributions differing from expected.

The effects of certain trends in experience can generally be anticipated. For example, if the investment return since the most recent actuarial valuation is less (or more) than the assumed rate, the cost of the plan can be expected to increase (or decrease). Likewise, if longevity is improving (or worsening), increases (or decreases) in cost can be anticipated.

## Plan Maturity Measures

Risks facing a pension plan evolve over time. A young plan with virtually no investments and paying few benefits may experience little investment risk. An older plan with a large number of members in pay status and a significant trust may be much more exposed to investment risk. Generally accepted plan maturity measures include the following:

| December 31, | Ratio of:                               |                                        |                                       |                                            |                                               |
|--------------|-----------------------------------------|----------------------------------------|---------------------------------------|--------------------------------------------|-----------------------------------------------|
|              | Market Value of Assets to Total Payroll | Actuarial Accrued Liability to Payroll | Actives to Retirees and Beneficiaries | Market Value of Assets to Benefit Payments | Net Cash Flow to Market Value of Assets (BOY) |
| 2018         | 2.9                                     | 3.9                                    | 1.2                                   | 15.0                                       | -2.0%                                         |
| 2019         | 3.3                                     | 4.1                                    | 1.1                                   | 17.5                                       | 3.9%                                          |
| 2020         | 2.9                                     | 3.8                                    | 1.2                                   | 18.6                                       | -1.0%                                         |
| 2021         | 3.3                                     | 4.1                                    | 1.2                                   | 19.2                                       | -0.7%                                         |
| 2022         | 3.1                                     | 4.3                                    | 1.1                                   | 17.0                                       | 2.1%                                          |
| 2023         | 3.3                                     | 4.5                                    | 1.1                                   | 17.0                                       | -0.6%                                         |
| 2024         | 3.5                                     | 4.7                                    | 1.0                                   | 16.8                                       | -0.8%                                         |
| 2025         | 4.3                                     | 5.3                                    | 0.8                                   | 18.1                                       | 0.9%                                          |

### Ratio of Market Value of Assets to Total Payroll

The relationship between assets and payroll is a useful indicator of the potential volatility of contributions. For example, if the market value of assets is 2.0 times the payroll, a return on assets 5% different than assumed would equal 10% of payroll. A higher (lower) or increasing (decreasing) level of this maturity measure generally indicates a higher (lower) or increasing (decreasing) volatility in plan sponsor contributions as a percentage of payroll.

### Ratio of Actuarial Accrued Liability to Payroll

The relationship between actuarial accrued liability and payroll is a useful indicator of the potential volatility of contributions for a fully funded plan. A funding policy that targets a funded ratio of 100% is expected to result in the ratio of assets to payroll and the ratio of liability to payroll converging over time.

### Ratio of Actives to Retirees and Beneficiaries

A young plan with many active members and few retirees will have a high ratio of actives to retirees. A mature open plan may have close to the same number of actives to retirees resulting in a ratio near 1.0. A super-mature or closed plan may have significantly more retirees than actives resulting in a ratio below 1.0.

### Ratio of Market Value of Assets to Benefit Payments

The MERS' Actuarial Policy requires a total minimum contribution equal to the excess (if any) of three times the expected annual benefit payments over the projected market value of assets as of the participating municipality or court's Fiscal Year for which the contribution applies. The ratio of market value of assets to benefit payments as of the valuation date provides an indication of whether the division is at risk for triggering the minimum contribution rule in the near term. If the division triggers this minimum contribution rule, the required employer contributions could increase dramatically relative to previous valuations.

### Ratio of Net Cash Flow to Market Value of Assets

A positive net cash flow means contributions exceed benefits and expenses. A negative cash flow means existing funds are being used to make payments. A certain amount of negative net cash flow is generally expected to occur when benefits are prefunded through a qualified trust. Large negative net cash flows as a percent of assets may indicate a super-mature plan or a need for additional contributions.



## State Reporting

The following information has been prepared to provide some of the information necessary to complete the Public Act 202 pension reporting requirements for the State of Michigan's Local Government Retirement System Annual Report (Form No. 5572). Additional resources are available at [www.mersofmich.com](http://www.mersofmich.com) and on the State [website](#).

| Form 5572      |                                                                                                                 |               |
|----------------|-----------------------------------------------------------------------------------------------------------------|---------------|
| Line Reference | Description                                                                                                     | Result        |
| <b>10</b>      | <b>Membership as of December 31, 2025</b>                                                                       |               |
| 11             | Indicate number of active members                                                                               | 65            |
| 12             | Indicate number of inactive members (excluding pending refunds)                                                 | 40            |
| 13             | Indicate number of retirees and beneficiaries                                                                   | 80            |
| <b>14</b>      | <b>Investment Performance for Calendar Year Ending December 31, 2025<sup>1</sup></b>                            |               |
| 15             | Enter actual rate of return - prior 1-year period                                                               | 15.45%        |
| 16             | Enter actual rate of return - prior 5-year period                                                               | 7.26%         |
| 17             | Enter actual rate of return - prior 10-year period                                                              | 8.28%         |
| <b>18</b>      | <b>Actuarial Assumptions</b>                                                                                    |               |
| 19             | Actuarial assumed rate of investment return <sup>2</sup>                                                        | 6.79%         |
| 20             | Amortization method utilized for funding the system's unfunded actuarial accrued liability, if any              | Level Percent |
| 21             | Amortization period utilized for funding the system's unfunded actuarial accrued liability, if any <sup>3</sup> | 15            |
| 22             | Is each division within the system closed to new employees? <sup>4</sup>                                        | No            |
| <b>23</b>      | <b>Uniform Assumptions</b>                                                                                      |               |
| 24             | Enter retirement pension system's actuarial value of assets using uniform assumptions                           | \$15,742,914  |
| 25             | Enter retirement pension system's actuarial accrued liabilities using uniform assumptions <sup>5</sup>          | \$20,135,403  |
| 27             | Actuarially Determined Contribution (ADC) using uniform assumptions, Fiscal Year Ending September 30, 2026      | \$856,764     |

<sup>1</sup> The Municipal Employees' Retirement System's investment performance has been provided to GRS from MERS Investment Staff and is included here for reporting purposes. The investment performance figures reported are net of investment expenses on a rolling calendar year basis for the previous 1-, 5-, and 10-year periods as required under PA 530.

<sup>2</sup> Net of administrative and investment expenses.

<sup>3</sup> Populated with the longest amortization period remaining in the amortization schedule, across all divisions in the plan. This is when each division and the plan in total is expected to reach 100% funded if all assumptions are met.

<sup>4</sup> If all divisions within the employer are closed, "yes." If at least one division is open (including shadow divisions), "no."

<sup>5</sup> Line 25 actuarial accrued liability is determined under PA 202 uniform assumptions which may differ from the valuation assumptions. In accordance with the April 14, 2026 memo on the selection of Uniform Assumptions, "[f]or retirement systems that utilize an investment rate of return that is less than 7.00% for funding purposes, the local government should use the lower investment rate of return for the uniform assumption as well." In particular, the assumed rate of return for PA 202 purposes is 6.79%.

ASSOCIATED AGREEMENT  
 BETWEEN  
 MID-MICHIGAN DISTRICT HEALTH DEPARTMENT  
 AND  
 CENTRAL MICHIGAN DISTRICT HEALTH DEPARTMENT  
 AND  
 DISTRICT HEALTH DEPARTMENT #10  
 FOR PHYSICIAN SERVICES

For the purpose of Medical Direction and to comply with applicable statutes and rules, the MID-MICHIGAN DISTRICT HEALTH DEPARTMENT, hereinafter referred to as (MMDHD), 615 North State Street, Suite 2, Stanton, Michigan, 48888-9702, the CENTRAL MICHIGAN DISTRICT HEALTH DEPARTMENT, hereinafter referred to as (CMDHD), 2012 East Preston, Mt. Pleasant, Michigan, 48858, and DISTRICT HEALTH DEPARTMENT #10, hereinafter referred to as (DHD#10), 521 Cobbs Street, Cadillac, MI 49601, herein enter into this associated Health Department agreement for physician services. The Medical Director will serve three District Boards, MMDHD, CMDHD, and DHD#10.

NOW THEREFORE, it is agreed as follows:

1. Agreement shall commence October 1, 2026, and continue through September 30, 2028, at the will of the respective Boards of Health.
2. The Employee shall receive a base salary of Two Hundred Fifteen Thousand Six Hundred Sixty Dollars (\$215,660), for the period of October 1, 2026 – September 30, 2027. This amount will increase to Two Hundred Twenty-Five Thousand Six Hundred

Physician Services Agreement 2026-2028

Sixty (\$225,660) on October 1, 2027. The Employee will also receive a Two Thousand Dollars (\$2,000) stipend annually to help pay for job related expenses. These amounts will be split thirty-three and one-third percent (33.3%), to each party (MMDHD, CMDHD, and DHD#10). CMDHD will bill MMDHD and DHD#10 their share of all expenses monthly. In addition, DHD#10 will pay an additional Five Thousand Dollars (\$5,000) per year for oversight of Adolescent Health Centers. This additional funding will be provided to the Medical Director from CMDHD.

3. The Employee shall receive all fringe benefits and expense reimbursements that he/she will receive as Medical Director for CMDHD. The Employee shall suffer no loss of seniority, vested rights, or any other benefits related to his/her length of employment by virtue of entering into this Agreement. The Employee shall also be provided malpractice insurance. MMDHD and DHD#10 will be billed thirty-three and one-third percent (33.3%) of all applicable expenses.
4. All Employee records and disbursements shall be administered by CMDHD.
5. The Employee shall dedicate his/her full time to this employment. Except under extraordinary circumstances, the Employee shall direct thirty-three and one third percent (33.3%) of his/her working efforts to MMDHD, thirty-three and one third percent (33.3%) to CMDHD, and thirty-three and one third percent (33.3%) to DHD#10.
6. The Employee shall, as a condition of employment, continue to be a licensed physician in the State of Michigan. He/she shall perform and/or supervise public health physician duties under the Michigan Public Health Code (Act 368, PA 1978) for MMDHD, CMDHD, and DHD#10.
7. Typical duties to be performed by the Employee are set forth in the Job Description attached as Exhibit "A" and incorporated herein by reference.
8. The parties to this agreement shall ensure that the Employee has malpractice insurance (\$1,000,000 per occurrence, \$3,000,000 aggregate).
9. This agreement shall be from October 1, 2026, through September 30, 2028. The Employee shall also be an employee at will.
10. This agreement shall continue until terminated by any party giving thirty (30) days written notice. CMDHD agrees that should this Associated Employment Agreement be

terminated, the Employee shall revert to being an employee of CMDHD only and, in that capacity, the Employee shall also be an employee at will.

11. This Agreement will become effective October 1, 2026, upon approval of the MMDHD Board of Health, CMDHD Board of Health, and DHD#10 Board of Health. Approval from the Boards of Health is indicated by the signature of the respective Board of Health Chairperson shown below and these signatures will constitute the entire agreement between the parties.

**Mid-Michigan District Health Department**

By: \_\_\_\_\_

Adam Petersen, Chairperson

Date: \_\_\_\_\_

**Central Michigan District Health  
Department**

By: \_\_\_\_\_

Jeff Haskell, Chairperson

Date: \_\_\_\_\_

**District Health Department #10**

By: \_\_\_\_\_

Phil Lewis, Chairperson

Date: \_\_\_\_\_

## ***MEDICAL DIRECTOR - Job Description***

**Status:** Exempt

**OSHA:** Category A

### **Medical Director Job Summary**

The medical director provides professional direction in the development of medical public health policy and program planning. Develops and carries out medical policies and programs, provides guidance on matters specifically related to the prevention of disease and promotion of public health. The Medical Director provides medical direction to a wide variety of professional, paraprofessional and technical employees and programs. An individual in this classification performs work in accordance with professional training and practices receiving administrative guidance and direction from the Health Officer. The work requires independent judgment with considerable consequence of error present. The Medical Director must exercise considerable skill in dealing with the public and public officials. The Medical Director shall be responsible for medical activities which, in the Medical Director's professional opinion, are reasonable and necessary to fulfil the purpose of Act 368 of P.A. of 1978, and those assigned or delegated to the Medical Director by the Board of Health and/or Health Officer.

### **Essential Duties, Responsibilities and Role:**

The following duties are essential for this classification. These are not to be construed as exclusive or all-inclusive. Other duties may be required and assigned by the Board of Health or Health Officer.

- Provides advanced public health medical expertise to the Department, staff, and patients.
- Supervises assigned professional and para profession staff.
- Function as part of the administrative team by providing appropriate medical input to the administrative decision-making process as it relates to the health of the community and the functioning of the Department. Collaborates and partners with the Health Officer in carrying out duties and responsibilities including the management and establishing of public health programs, polies and procedures;
- Participate in community health assessment and agency/community strategic planning processes to promote improved health outcomes through health improvement plans;
- Provide leadership in policy development, and coordination of the provision of health care services on a community-wide basis. This role includes, but is not limited to, the following elements:
  - a. Actively engage local/state/national political leaders and officials to promote public health goals;
  - b. Provide leadership and assistance in developing the role of public health in providing population –based services;

- c. Provide a key community leadership role in defining public health's core functions of assessment, policy development and assurance at the local level;
  - d. Serve as a liaison to medical community and health care networks (staff, public, providers & partners). Provide leadership in public health transformation, healthcare engagement in public health, community physician consultant, Engaging the community in population health goals;
  - e. Provide epidemiological consultation to area physicians, community projects, and department programs and staff;
  - f. Research topics to identify resources and evidenced based practice, critical analysis and networking/consultation with the health care community as needed or requested;
  - g. Represent the department on various local and state committees and special task forces;
  - h. Where appropriate, be the liaison to local and state organizations;
  - i. Take on responsibility for a leadership role in coordinating special projects.
- Provide medical oversight and guidance to all programs of the department. This includes, but not limited to:
  - a. create and review of the medical information sections of policies, procedures, and publications;
  - b. create, review, and sign standing orders;
  - c. create and review of laboratory procedures;
  - d. provide staff in-servicing as requested or as required for accreditation and licensing;
- Function as an integral member of the local Emergency Preparedness Team addressing the medical and health components of an All Hazards Plan, which includes, but is not limited to, CBRNE (Chemical, Biological, Radiological, Nuclear, and Explosives), Weapons of Mass Destruction (WMD), and other public health threats;
- Where applicable and consistent with training of Medical Director, provide direct medical services or oversight of mid-level practitioners for specific programs, which could include, but is not limited to:
  - a. Family Planning/STI
  - b. School Based Clinic
  - c. STI Clinic
  - d. Home Health
- Promote competent care in the clinic settings by reviewing clinician medical charts, providing professional consultation, and engages in quality improvement activities. Assure that deficiencies are addressed appropriately, and laboratory competencies are successfully completed as required. Assess new clinical applicants for appropriate training and credentials prior to hire;

- Function as a contact person between the department and medical services at the Michigan Department of Health and Human Services and assist in translating these services into local activity;
- The medical director will advocate for public health priorities through community outreach and may serve as the spokesperson for the department by being a visible public health leader for the department;
- The medical director will engage in professional development and in continuing education aimed to assure public health competencies. The medical director may serve as a mentor to new medical directors and may serve as an academic teacher or preceptor to students.
- Describe the nature of the threats, recommend corrective actions, and communicates these effectively to the Board of Health and to the consumers and providers in the county.

### **Key Competencies:**

Medical Directors are included in Tier 3 of the Public Health Core Competencies for Public Health Professionals as identified by the Council on Linkages between Academia and Public Health Practice, June 26, 2014, [phf.org/corecompetencies](http://phf.org/corecompetencies). The domains are listed below along with competencies relevant to public health medical directors.

- Analytical Assessment Skills: 1C1, 1C3, 1C4, 1C5, 1C6, 1C9, 1C10, 1C12, 1C13, 1C14, 1C15.
- Policy Development/Program Planning Skills: 2 C 1 , 2 C6, 2C5, 2C9, 2C10, 2C11, 2C12, 2C14.
- Communication Skills: 3C2, 3C3, 3C4, 3C5, 3C6, 3C7, 3C8.
- Cultural Competency Skills: 4 C 2 , 4C3, 4C4, 4C5, 4C6, 4C7, 4C8.
- Community Dimensions of Practice Skills: 5C2, 5C3, 5C4, 5C5, 5C10.
- Public Health Science Skills: 6C1, 6C2, 6C3, 6C4, 6C5, 6C6, 6C7, 6C8, 6C9, 6C10.
- Financial Planning and Management Skills: 7C1, 7C2, 7C5, 7C7, 7C16.
- Leadership and Systems Thinking Skills: 8C1, 8C2, 8C3, 8C4, 8C5, 8C6, 8C7, 8C8, 8C10.

### **KNOWLEDGE, SKILLS AND ABILITIES REQUIRED:**

#### **Education, Licensure, Certifications, Experience**

- Licensed as a physician, MD or DO, in Michigan.
- Possession of a master's degree in a field of public health or board certification in Preventive Medicine.
- Compliance with MDHHS educational requirements for medical directors as defined Rule 325.13004 and R325.13006, adopted pursuant to Section 2495 of Public Act 368, P.A. of 1978 as amended, or as approved by the Director of the Michigan Department of Community Health.

- Valid Michigan driver's license, current certificate of vehicle insurance, and access to reliable transportation to all assigned work locations.
- Required to complete various National Incident Management System (NIMS)/Incident Command System (ICS) courses as designated by the local health department within a designated time frame.

### **Knowledge and Skills:**

- Knowledge of the core functions and essential services of public health.
- Extensive knowledge and comfort with numerous public health topics and willingness to remain current on these topics as well as new and evolving issues.
- Knowledge of basic epidemiology and statistics.
- Extensive knowledge of laws, codes and regulations pertaining to public health medicine.
- Ability to work effectively with the local medical community.
- Ability and willingness to work with community partners in a variety of ways, i.e., training, attending community meetings, providing public health guidance.
- The Medical Director will pursue on-going training and education in the fields of public health and/or preventive medicine.
- Knowledge of emergency preparedness and incident command structure.
- Knowledge of relevant OSHA and CLIA standards.
- Demonstrates excellent communication skills (oral and written).
- Must have ability to develop computer skills to manage implemented agency documentation systems.

### **Behavioral Expectations:**

- Is professional in all interactions with staff, the public and other public health entities.
- Responds with flexibility to changing needs.
- Manages multiple tasks and deadlines.
- Supports and promotes the department's vision, mission, and core values.
- Promotes team and organizational learning.
- In times of a public health emergency, may be required to report for specialized assigned duties inside or outside of the health jurisdiction.
- Adheres to the applicable professional practice standards, Departmental policies and all State and Federal laws and policies as they presently exist and they are changed or modified.

### **PHYSICAL DEMANDS**

Duties require sufficient mobility to work in a normal office setting and use standard office

Equipment including a computer, vision to read printed materials and a VDT screen, and hearing

and speech sufficient to communicate in person or over the telephone. Must be able to be fitted and wear a NIOSH 95 mask or other OSHA approved mask.

If unable to demonstrate these abilities based upon a standardized, objective assessment performed by external occupational health professionals, reasonable accommodations will be made, in compliance with the Americans with Disabilities Act and any other applicable Federal and Michigan law.

**Report to the Boards of Health**  
Jennifer Morse, MD, MPH, FAAFP, Medical Director

Mid-Michigan District Health Department, Wednesday, July 22, 2026  
District Health Department 10, Friday, July 31, 2026



### ***Ebola (Bundibugyo Virus Disease) Outbreak***

Ebola disease is caused by a group of viruses known as *orthoebolaviruses* (formerly ebolavirus). *Orthoebolaviruses* were discovered in 1976 in the Democratic Republic of the Congo (DRC) and are mostly found in sub-Saharan Africa. They cause serious illness and without care, usually cause death. Even with care, the death rate is around 50%. There are six types of orthoebolaviruses, three of which have caused large outbreaks in people:

| Common Name                                                                                                                | Species Name                          | Name of Disease*         | Vaccine Available? | Antibody Treatment Available? |
|----------------------------------------------------------------------------------------------------------------------------|---------------------------------------|--------------------------|--------------------|-------------------------------|
| Ebola virus                                                                                                                | <i>Orthoebolavirus zairense</i>       | Ebola virus disease      | Yes                | Yes                           |
| Sudan virus                                                                                                                | <i>Orthoebolavirus sudanense</i>      | Sudan virus disease      | No                 | No                            |
| Bundibugyo** virus                                                                                                         | <i>Orthoebolavirus bundibugyoense</i> | Bundibugyo virus disease | No                 | No                            |
| *For this report, the term Ebola disease will be used as an umbrella term for any illness caused by <i>Orthoebolavirus</i> |                                       |                          |                    |                               |
| **Pronounced "Bun-dee-BOO-joh"                                                                                             |                                       |                          |                    |                               |

African fruit bats are thought to be the natural host of these viruses. Infected animals can spread the virus to other animals or people. The virus does not spread easily in the air like influenza or COVID. It spreads only through direct contact with body fluids of a person who is already sick or has recently died from the disease and can also spread through contaminated items like bedding or clothing. The virus is found in all body fluids, including blood, urine, feces, vomit, tears, saliva, sweat, amniotic fluid, breast milk, vaginal secretions, and semen. A person is not contagious until they start showing symptoms. Some call Ebola a "disease of compassion," because the people most likely to get infected are those whose care for the very ill and dying, like the family members or healthcare workers. The risk to casual contacts is very low.

After a person is exposed to the virus, it takes 2 to 21 days before symptoms appear. Early symptoms are like many other illnesses: fever, headache, muscle aches, and extreme tiredness. As the illness progresses, patients can develop vomiting, diarrhea, and in serious cases, unusual bleeding or bruising. There is no cure for Ebola, but patients who receive supportive care early, such as fluids, electrolytes, and treatment for other complicating infections, have a much better chance of survival. There are antibody treatments used to help treat the Ebola virus disease, and a vaccine effective against this strain of virus.

### **Why This Outbreak Is Different**

The outbreak happening right now is caused by one of the rarer virus types, the Bundibugyo virus. There is no effective antibody treatment or vaccine for this virus. This outbreak began in the northeastern DRC, likely in January or February of 2026, though it was not identified as Ebola until mid-May. By May 15<sup>th</sup>, the Ministry of Health in the Congo confirmed the outbreak, and Uganda later confirmed its own cases in travelers who had recently arrived from the Congo. On May 17<sup>th</sup>, the World Health Organization declared this outbreak a Public Health Emergency of International Concern, the organization's highest level of alert, which has been used only a few times in history.

The outbreak has grown quickly and spread into other areas of DRC. As of July 8, 2026, there have been over 1,800 confirmed cases and over 600 confirmed deaths. More than 100 healthcare workers in the Congo have been infected, and at least 32 have died. Experts estimated the actual size of the outbreak is at least 2 to 4 times larger. This is now the largest Bundibugyo virus outbreak ever recorded, far surpassing the two earlier outbreaks

combined. The World Health Organization have assessed the risk of the epidemic to be very high at the national level in the DRC, high at the regional level, and low at the global level.

This has been the fastest growing Ebola outbreak. The outbreak has been very challenging for many reasons. It is happening in a region dealing with many different areas of armed conflicts. Much of the population has been displaced and often on the move or living in overcrowded areas. They lack basic needs like food, clean water, shelter, transportation, and healthcare. There have been cuts in aid, limited health infrastructure, and shortages of personal protective equipment. Lack of trust in the government and misinformation about Ebola have led to violent attacks on healthcare workers and facilities. In northeastern DRC, some healthcare workers went on strike in the first week of July due to lack of pay and unsafe working conditions.

### **The United States Response**

No cases connected to this outbreak have been confirmed anywhere in the United States. Two US citizens working for humanitarian agencies have gotten the disease and have been treated in Germany. The CDC considers the risk to the American public to be low, and the federal government has taken several precautionary steps.

Since May 18, 2026, the CDC and the Department of Homeland Security have restricted entry into the United States for most travelers who have been in DRC, Uganda, or South Sudan within the previous 21 days. At this time, only U.S. citizens, U.S. nationals, and certain government or military personnel may enter from these countries, with limited exceptions for humanitarian or law enforcement reasons. Non-citizens, including green card holders, are banned from entering the country, even though some of these areas have had very little Ebola activity. Travelers from these countries are directed to a small number of designated airports where trained federal staff carry out health screenings. A traveler with a fever or other symptoms receives additional evaluation and may be sent to a hospital for further care. Travelers without symptoms are referred to their state or local health department for 21 days of monitoring. There is much argument about the rational of the travel bans. The World Health Organization advises against any restriction of travel to, or trade with, the DRC or Uganda currently. There are exit screenings done at all points of entry including airports, ports and ground crossings.

The CDC has also issued detailed guidance to U.S. hospitals and health departments on recognizing and safely managing a potential Ebola patient, and its laboratory network can confirm a diagnosis within hours if a suspected case arises anywhere in the country.

### **Michigan's Preparedness**

Michigan has had a system in place to respond to Ebola and similar diseases since 2014, called the [Special Pathogen Response Network, or SPRN](#). This network brings together the Michigan Department of Health and Human Services (MDHHS), Michigan hospitals, ambulance and life-support agencies, local health departments, and regional healthcare coalitions.

Under this system, Michigan has identified one adult and one children's hospital, known as Tier 1 hospitals, that are specially prepared to identify, isolate, test, and treat a patient with Ebola: Corewell Health Butterworth Hospital and Helen DeVos Children's Hospital in Grand Rapids. Every hospital in Michigan with an emergency room has been assigned a preparedness tier, so that if a suspected case appears anywhere in the state, staff know exactly where that patient should be evaluated or transferred.

When the CDC refers a returning traveler to Michigan for monitoring, MDHHS assigns the case to the appropriate local health department, which then follows the state's [Bundibugyo TEAM \(Traveler Exposure Assessment and Monitoring\) Protocol](#). This is the same basic system Michigan used successfully during all prior Ebola outbreaks.

### **Our Role at the Local Level**

Your local health departments are ready to act if the CDC refers a traveler to our jurisdictions. When that happens, we conduct a risk assessment, make sure the traveler has a working thermometer, educate them about

symptoms to watch for, and check in with them regularly over a 21-day period. We ask travelers to take their temperature daily and to call us right away if they develop a fever above 100.4°F or any other concerning symptoms. If a monitored traveler does develop symptoms, we would immediately notify MDHHS and the CDC, arrange safe transportation, and make sure the nearest Tier 1 hospital is ready before the person arrives.

It is important for our residents to understand that the risk of Ebola reaching the communities we serve remains very low. There is no indication of any local exposure, and this outbreak could only reach our area through a specific returning traveler, who would already be identified and monitored under this well-established system.

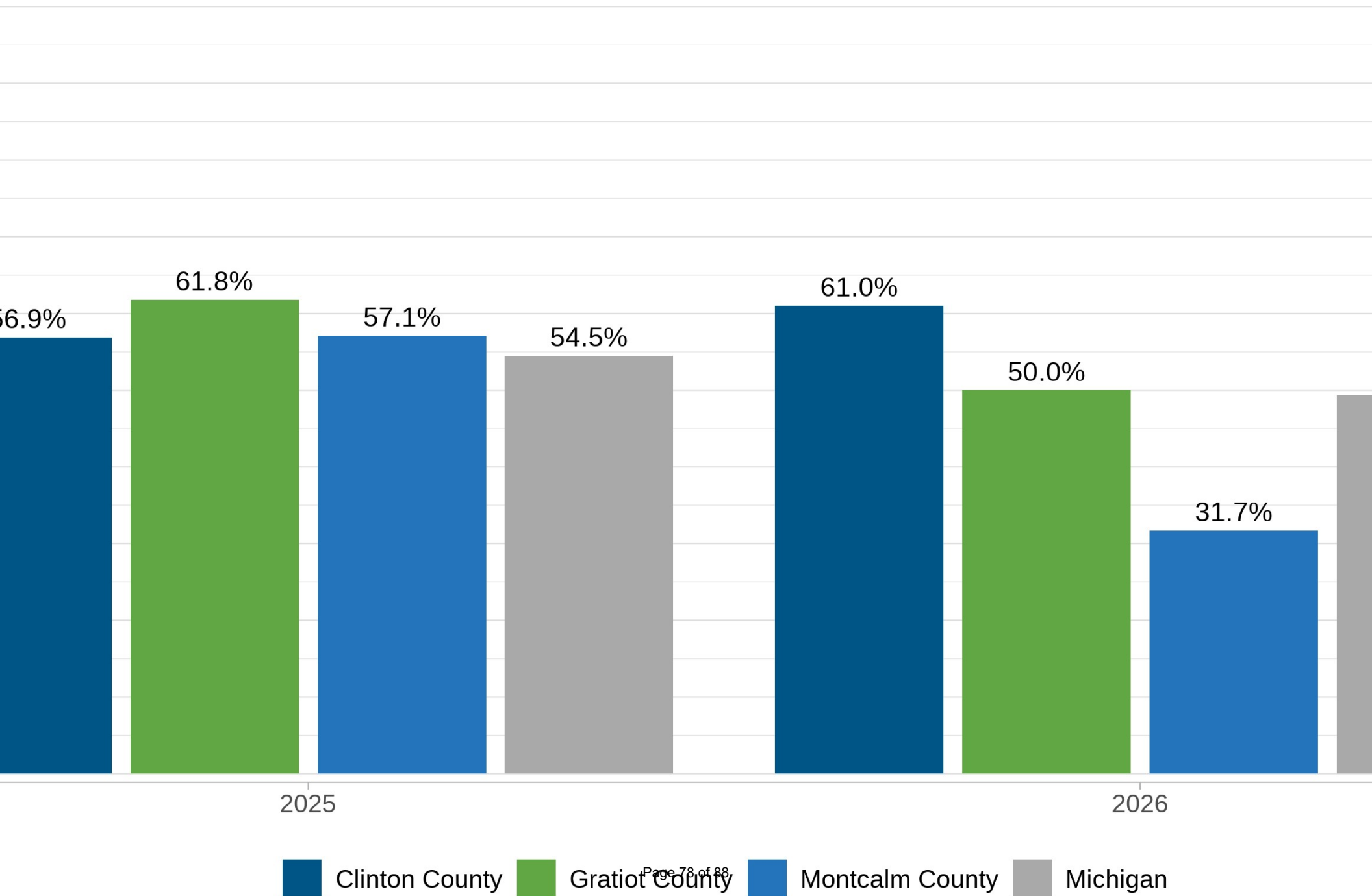
#### **Recommendations:**

1. Even though the risk of Ebola in the US is low, the outbreak is a reminder of the importance of public health activities and healthcare preparedness.
2. Infectious diseases do not recognize borders. Continued investment and involvement in international public health, strengthening health systems, and providing resources to vulnerable regions help prevent and contain outbreaks at their source before they can become international threats.

#### **Sources**

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- MDHHS, Special Pathogen Response Network (SPRN) <https://www.michigan.gov/mdhhs/safety-injury-prev/publicsafety/ophp/partner/sprn/special-pathogen-response-network-sprn>

Percentage of Children Vaccinated at 24 Months of Age in the District of MMDHD  
for the Advisory Committee on Immunization Practices Recommended Vaccines,  
Comparing June 2025 vs. June 2026, MCIR Data (as of June 30, 2026)





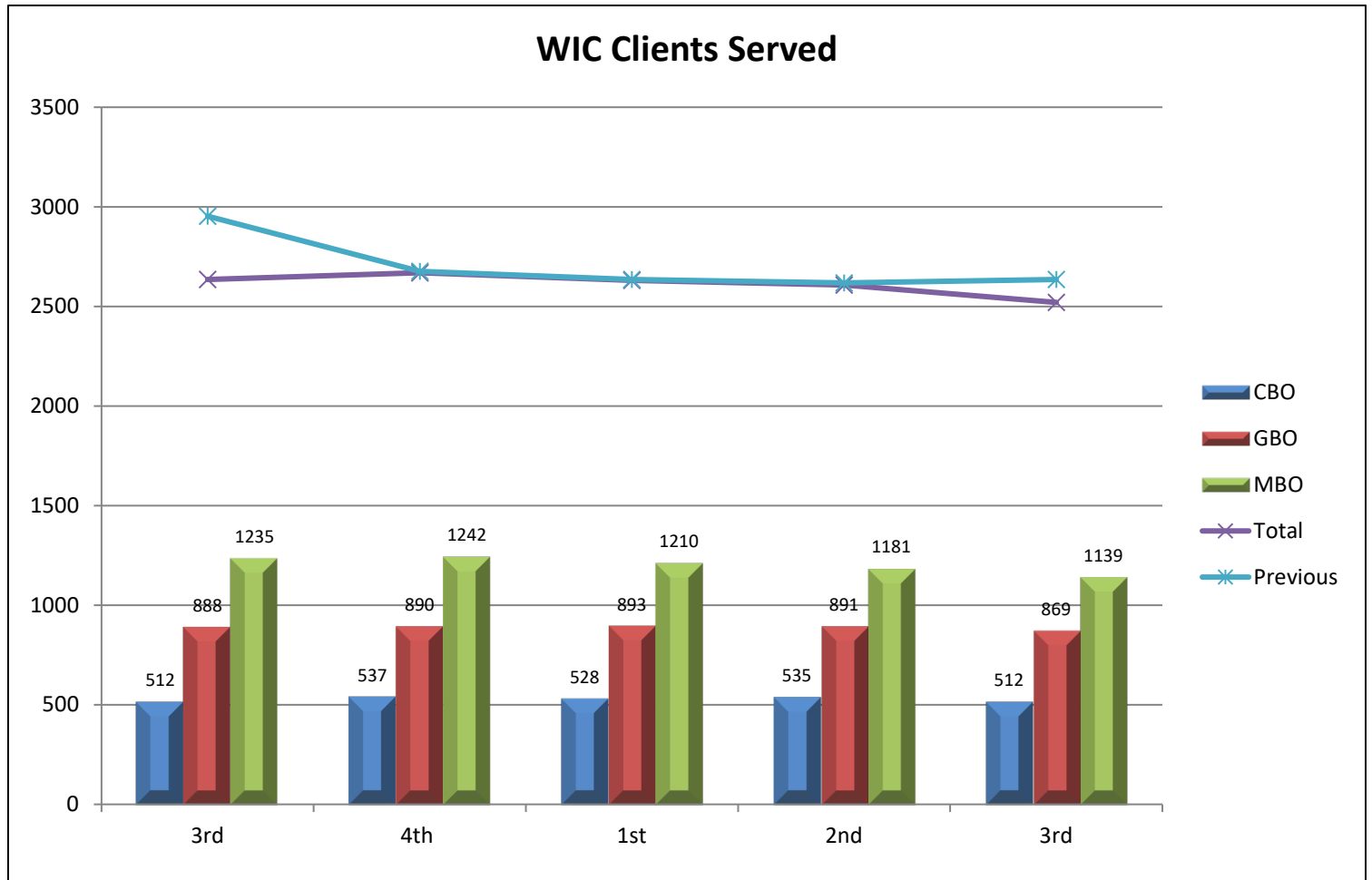
CLINTON • GRATIOT • MONTCALM

# Quarterly Service Report

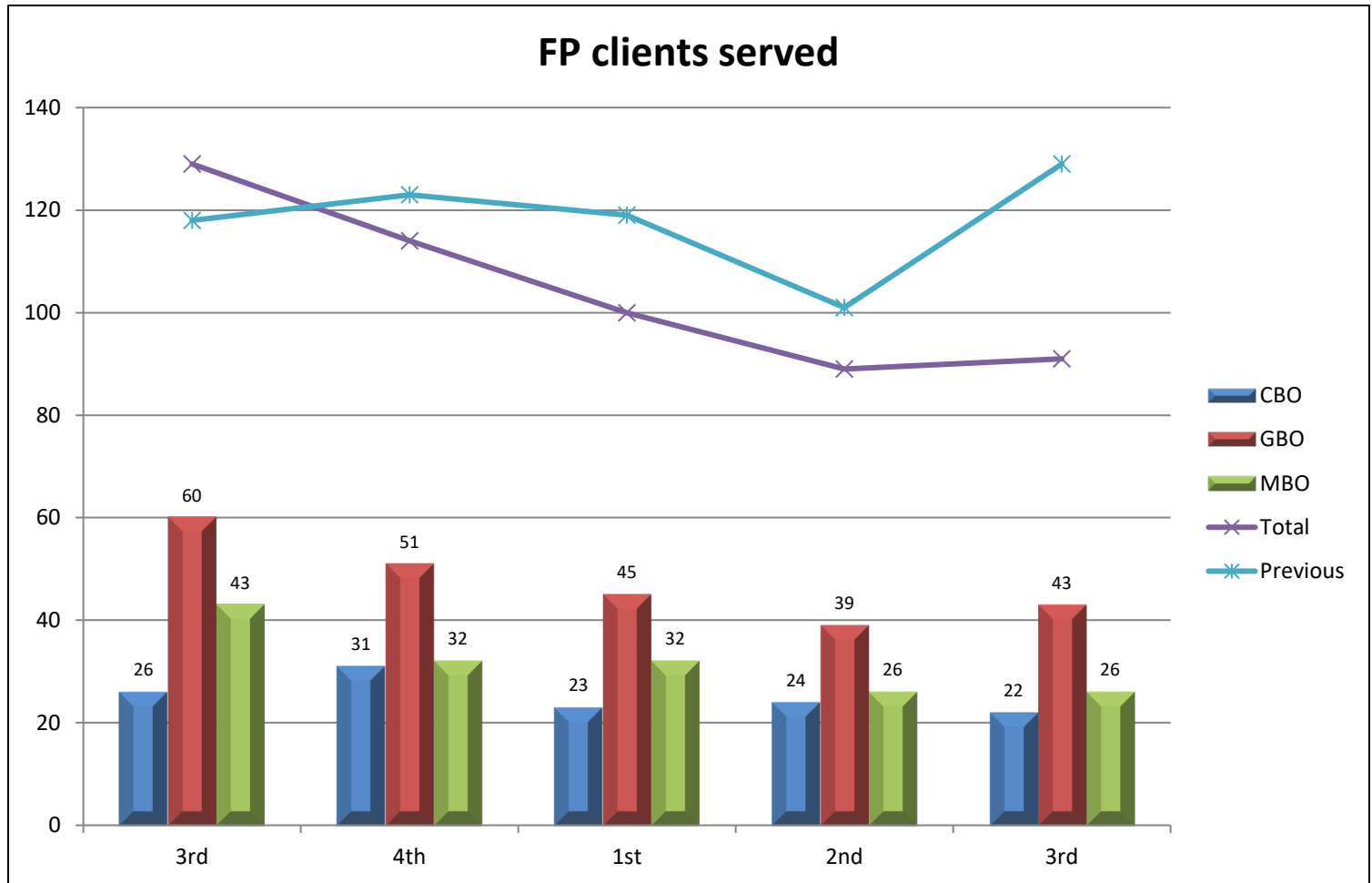
3rd Quarter 2025-2026 Totals  
presented to BOH

July 22, 2026

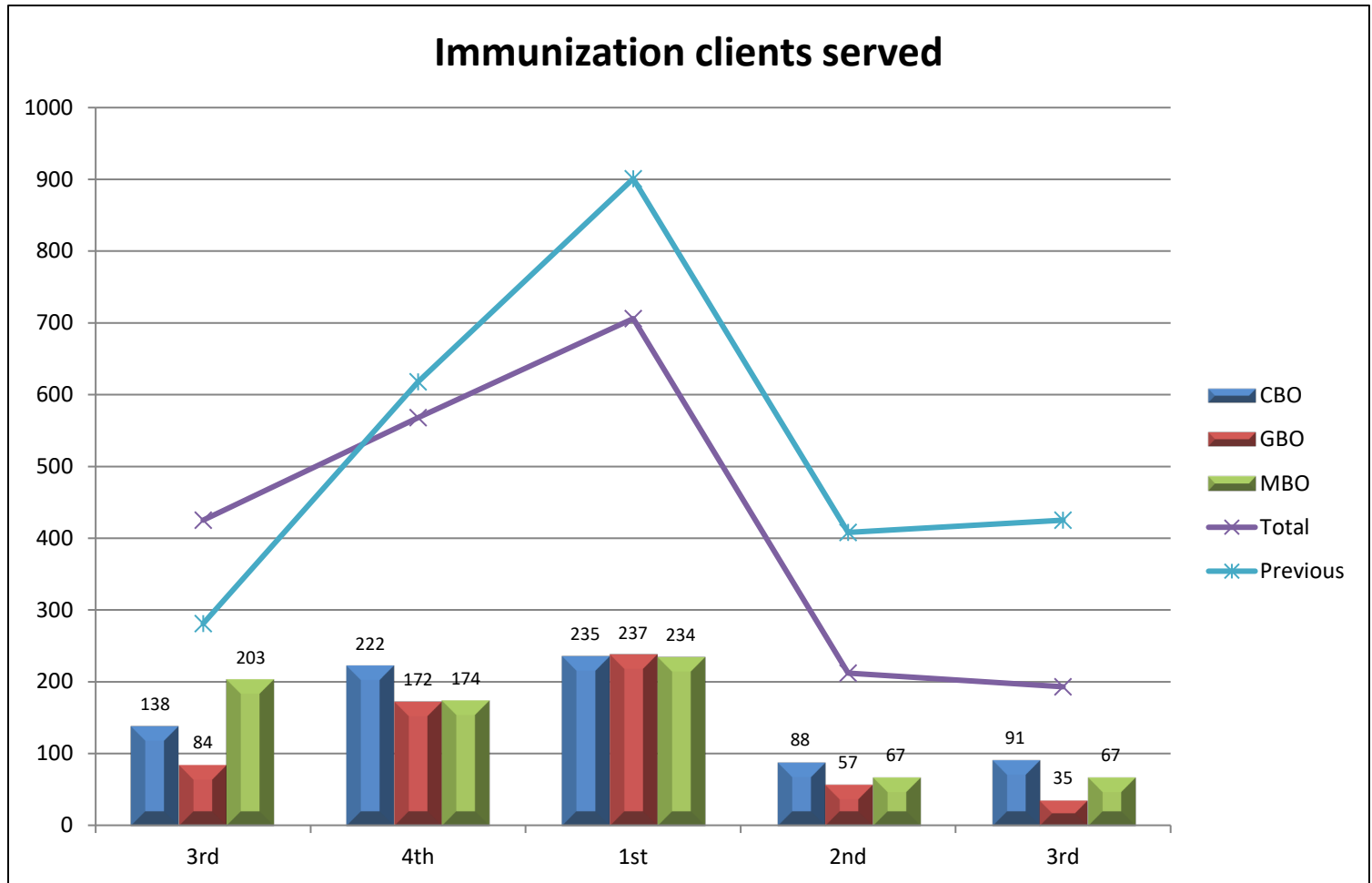
# WIC



# Family Planning



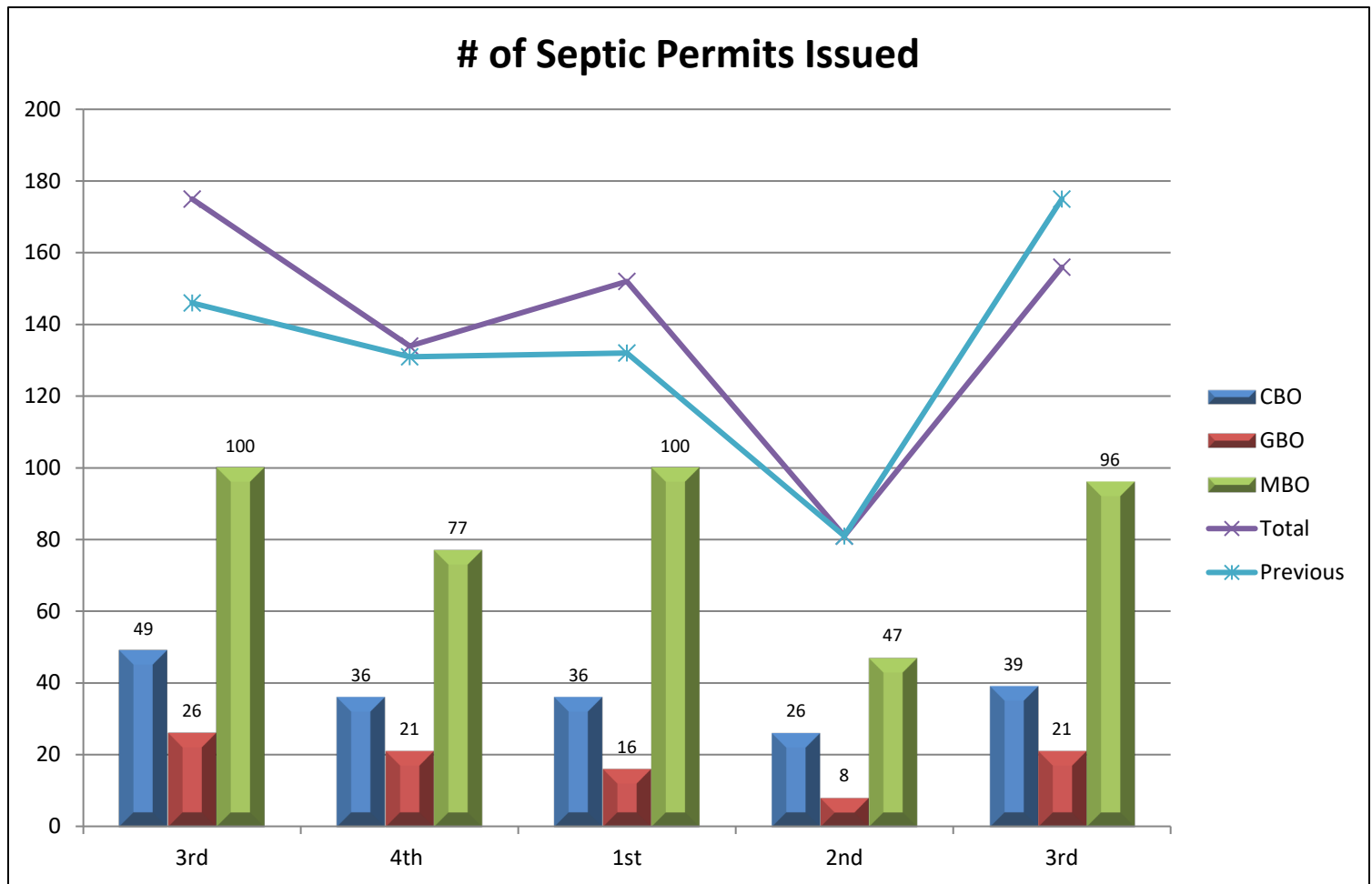
# Immunizations



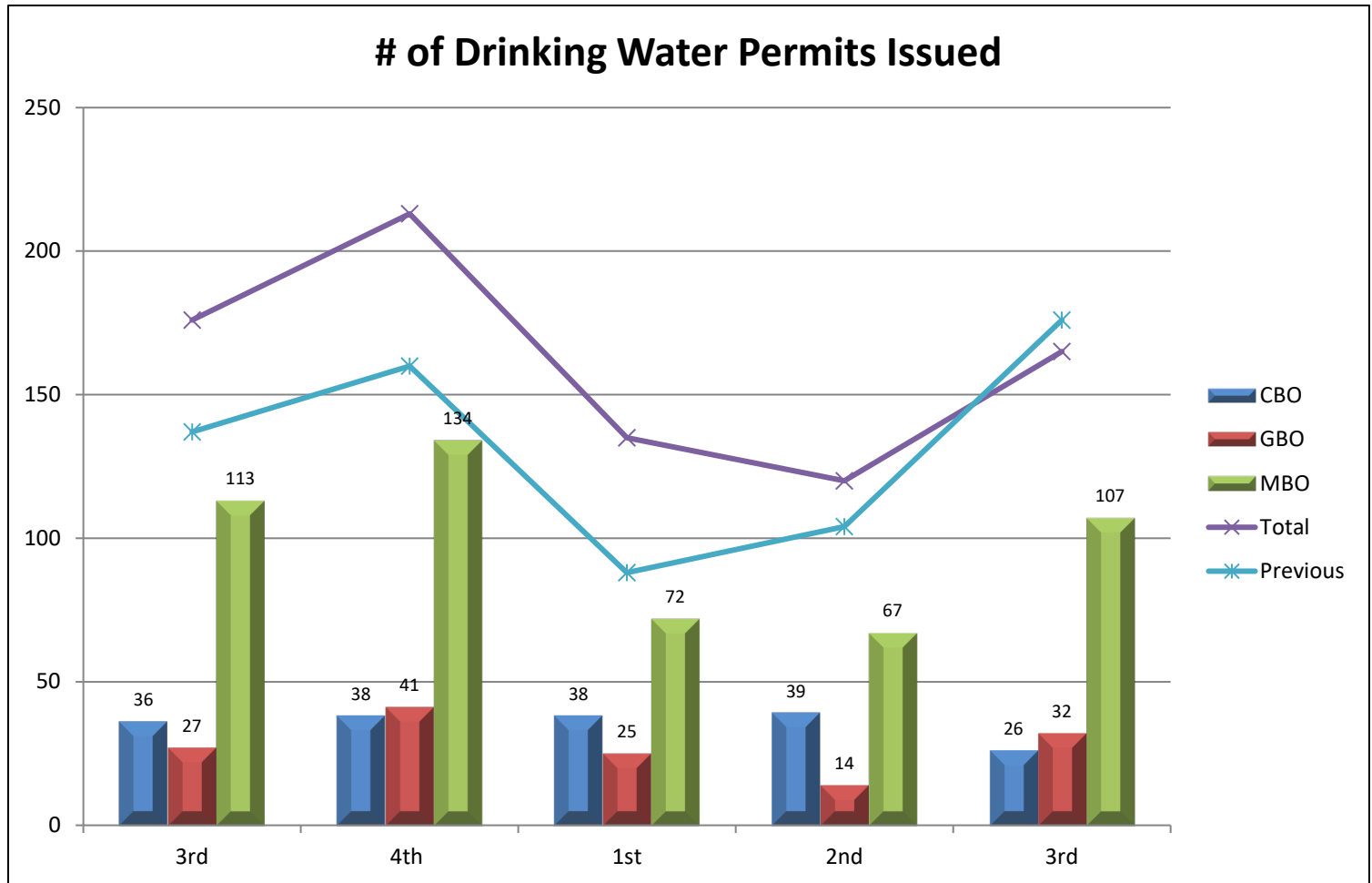
# Food Service Sanitation Program



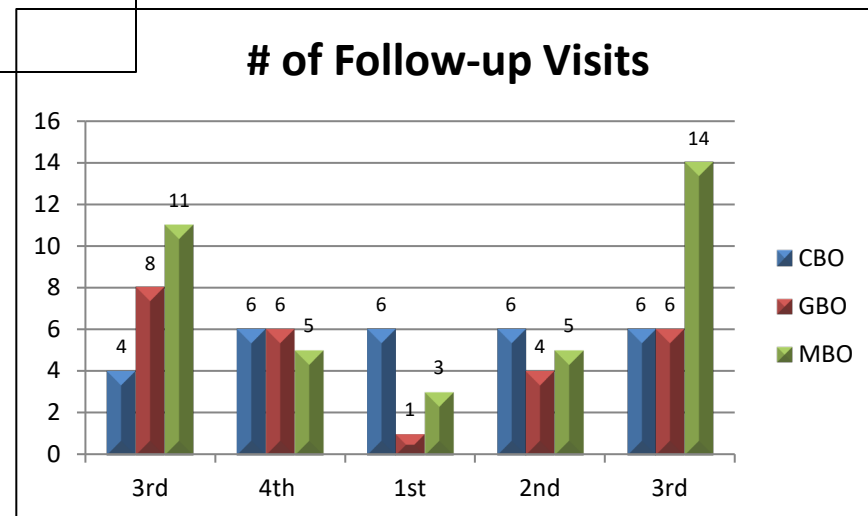
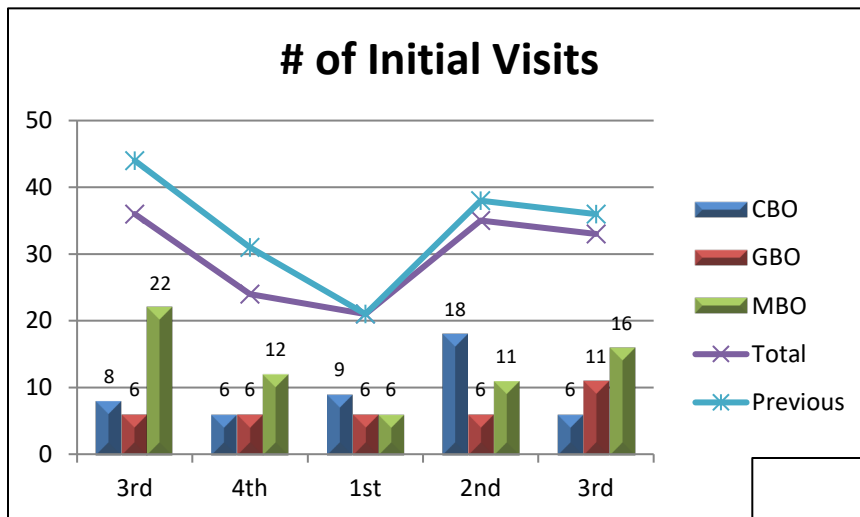
# Onsite Wastewater Program



# Drinking Water Program



# Nuisance Complaints



June 2026

- The BOH approved adding Additional Hepatitis C Labs and Fees.
- The BOH approved the addition of a new Health Educator position.
- The BOH approved and placed on file the Medical Director's report.

**STAFFING REPORT – JULY 2026**

***Administration/Administrative Services Division***

| STATUS  | POSITION                                                                  | BRANCH OFFICE |
|---------|---------------------------------------------------------------------------|---------------|
| VACANCY | 1.0 FTE Health Educator I, Montcalm Branch Office effective April 6, 2026 | Montcalm      |
|         |                                                                           |               |

***Community Health and Education Division***

| STATUS          | POSITION                                                                                                | BRANCH OFFICE |
|-----------------|---------------------------------------------------------------------------------------------------------|---------------|
| VACANCY ON HOLD | 1.0 FTE P.H. Representative, Clinton Branch Office effective February 24, 2026                          | Clinton       |
| RETIREMENT      | Linda Gronda, 1.0 FTE Executive P.H. Representative, Gratiot Branch Office effective July 10, 2026      | Gratiot       |
| VACANCY ON HOLD | 1.0 FTE Executive P.H. Representative, Gratiot Branch Office effective July 13, 2026                    | Gratiot       |
| VACANCY         | 1.0 FTE Health Educator I, Clinton Branch Office (expect to work districtwide) effective August 1, 2026 | Clinton       |
|                 |                                                                                                         |               |

***Environmental Health Division***

| STATUS     | POSITION                                                                                  | BRANCH OFFICE |
|------------|-------------------------------------------------------------------------------------------|---------------|
| RETIREMENT | Diane Rydahl, 1.0 FTE P.H. Representative, Montcalm Branch Office effective July 24, 2026 | Montcalm      |
| VACANCY    | 1.0 FTE P.H. Representative, Montcalm Branch Office effective July 27, 2026               | Montcalm      |
|            |                                                                                           |               |